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CONTACT:	CINDY HICKS		
DATE:	9/28/99	0000029991205 -09/28/9901044008 - *****285.00 *****285.00	
REF. #:	0163.8423	entra de la compansión de	-
CORP. NAME:	Calcosahatchee Conve	ntion and Hotel Development, L.L	<u>c</u>
			
() ARTICLES OF INCORPORA () ANNUAL REPORT () CERT. OF AUTHORITY () REINSTATEMENT () CERTIFICATE OF CANCEL () OTHER:	() TRADEMARK/SERVICE MARK () LIMITED PARTNERSHIP () MERGER	() ARTICLES OF DISSOLUTION SECRETARY OF SECRETARY OF SIXTE CORPORATIONS () FICTITIOUS NAME () LIMITED LIABILITY () WITHDRAWAL () UCC-3	
	ID WITH CHECK# <u>5959</u> OR ACCOUNT IF TO BE DEBI COST 1	FOR \$ _295 ©	_ :
PLEASE RETURN:) CERTIFIED COPY	Name Availability Document Examiner Updater Updater Verifyer	ratus Øplain Stamped Copy	_
Examiner's Initials	Acknowledgement W. P. Verifyer	A September 1997 - A September 1	ž

ARTICLES OF ORGANIZATION OF

CALOOSAHATCHEE CONVENTION AND HOTEL DEVELOPMENT, L.L.C.

- 1. <u>Name</u>. The name of this limited liability company is CALOOSAHATCHEE CONVENTION AND HOTEL DEVELOPMENT, L.L.C., a Florida limited liability company (the "Company").
- 2. <u>Duration</u>. The Company shall have perpetual existence, commencing upon the date of filing of these Articles of Organization with the Florida Department of State.
- 3. <u>Purpose</u>. The Company is organized for the purpose of transacting all lawful activities and businesses that may be conducted by a limited liability company under the laws of Florida.
- 4. <u>Place of Business</u>. The mailing and street address of the Company's principal office is One Tampa City Center, Suite 2200, 201 North Franklin Street, Tampa, Florida 33602.
- 5. Registered Agent and Office. The name of the initial registered agent of the Company is Stephen J. Mitchell. The street address of the initial registered agent of the Company is One Tampa City Center, Suite 2200, 201 North Franklin Street, Tampa, Florida 33602.
- 6. <u>Contributions to the Company</u>. The total amount of cash initially contributed to the Company by the members is \$10.00. No additional contributions have been agreed upon.
- 7. Additional Members. Additional members to the Company may be admitted, but only upon the unanimous consent of all members of the Company at the time admission is sought.
- 8. Management of the Company. The Company shall be managed by a manager or managers in accordance with the operating agreement adopted by all of the members. The Company shall initially be managed by the following persons, who shall serve as managers until the first annual meeting of the members or until their successors are elected and qualified:

Managers:	Address:
Annis, Mitchell, Cockey, Edwards & Roehn, P.A.	One Tampa City Center, Suite 2200 SECRET Tampa, Florida 33602
Trammel Crow Company	2675 NationsBank Plaza 400 North Ashley Drive Tampa, Florida 33602

The undersigned executed these Articles of Organization effective as of the 27th day of September, 1999.

MEMBER:

ANNIS, MITCHELL, COCKEY, EDWARDS & ROEHN, P.A.

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By:

Stephen J. Mitchell, Vice President

ACCEPTANCE OF REGISTERED AGENT

Having been named Registered Agent and designated to accept service of process for the within-named Company, at the place designated herein, and being familiar with the obligations of that position, I hereby agree to act in this capacity, and I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties.

STEPHÉN J. MÍTCHELL

Dated: September 27, 1999

AFFIDAVIT OF LIMITED LIABILITY COMPANY PURSUANT TO FLORIDA STATUTES SECTION 608.407(2)

I, Stephen J. Mitchell, as Vice President of Annis, Mitchell, Cockey, Edwards & Roehn, P.A., who is an initial member of CALOOSAHATCHEE CONVENTION AND HOTEL DEVELOPMENT, L.L.C., a Florida limited liability company, hereinafter referred to as the "Company", who, upon being sworn, certify as follows:

- 1. The Company has at least one (1) member.
- 2. The members of the Company have contributed a total of \$10.00 of cash to the Company.
- 3. No property other than the cash identified in paragraph 2 hereof has been contributed.
- 4. It is anticipated that no additional cash or property will be contributed in the future by the members of the Company.

Executed this 27th day of September, 1999.

FURTHER AFFIANT SAYETH NOT.

Under penalties of perjury, I declare that I have read the foregoing and that the facts alleged are true, to the best of my knowledge and belief. (In accordance with Section 608.408(3), Florida Statutes, the execution of this Affidavit constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

MEMBER:

ANNIS, MITCHELL, COCKEY, EDWARDS & ROEHN, F.A.

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Stephen J. Mitchell, Vice President

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