

L 99000005878

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- * BOARD CERTIFIED IN TAXATION AND
MASTER OF LAWS IN ESTATE PLANNING
- + ALSO ADMITTED IN MASSACHUSETTS
- ♦ MASTER OF LAWS IN TAXATION

September 9, 1999

Attn: Corporations Division
Secretary of State
Bureau of Corporate Records
Post Office Box 6327
Tallahassee, Florida 32314

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****337.50 ****337.50

Re: Albors Publications, L.L.C.
Effective Date: Upon Filing

Dear Sir or Madam:

L 99-5878

Enclosed are the original and a duplicate copy of the Articles of Organization of the above proposed Limited Liability Company. The duplicate copy has been subscribed and acknowledged by the subscriber in the same manner as the original. Please endorse your approval of the Articles of Organization on the duplicate copy, and return a certified copy to this office.

A check is also enclosed in the total amount of \$337.50 to cover the \$250.00 filing fee, the \$52.50 fee for the certified copy, and the \$35.00 fee for designation of registered agent.

Yours very truly,


Ivan M. Lefkowitz

IML:glg
Enclosures
cc: Rene Albors, Manager

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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ARTICLES OF ORGANIZATION
OF
ALBORS PUBLICATIONS, L.L.C.

The undersigned certifies that he is establishing a limited liability company under the laws of the State of Florida, providing for the formation, rights, privileges, and immunities of limited liability companies for profit. The undersigned further declares that the following Articles shall serve as the charter and authority for the conduct of business of the limited liability company.

ARTICLE I
NAME AND PRINCIPAL PLACE OF BUSINESS

The name of this limited liability company shall be:

ALBORS PUBLICATIONS, L.L.C.

The mailing address and street address of its principal place of business of ALBORS PUBLICATIONS, L.L.C. (the "Company") is 4744 Hall Road, Orlando, Florida 32817.

ARTICLE II
DURATION

The period of this Company's duration is perpetual.

ARTICLE III
MANAGEMENT

The business and affairs of this Company are to be managed by a manager. This Company shall be initially managed by one manager. The number of managers may be increased or decreased by resolution of the members amending the Regulations of the Company, but shall never be less than one (1). The name and address of the person who shall serve as manager until the first annual meeting of members or until a successor is elected and qualified is as follows:

<u>Name</u>	<u>Address</u>
RENE A. ALBORS	4744 Hall Road Orlando, Florida 32817

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ARTICLE IV
VOTING BY MEMBERS AND MANAGERS

Unless otherwise provided in the Regulations, all votes by members or managers, if there be more than one, shall be weighted in proportion to their relative capital accounts of the Company, as adjusted from time to time to properly reflect any additional contributions or withdrawals; however, if the capital account of all members is negative or zero, each member or manager shall have one (1) vote.

ARTICLE V
MEMBERSHIP RESTRICTIONS

Members shall have the right to admit new members by the written consent of the holders of not less than sixty percent (60%) of the then existing relative capital accounts of the Company. Contributions required of new members shall be determined as of the time of admission to this Company. A member's interest in this Company may not be sold or otherwise transferred except with written consent of the holders of not less than sixty percent (60%) of the then existing relative capital accounts of the Company.

ARTICLE VI
BUSINESS CONTINUATION AND DISSOLUTION

This Company shall not be dissolved on the death, retirement, resignation, expulsion, bankruptcy, or dissolution of a member, the occurrence of any other event that terminates the continued membership of a member in the Company. This Company may be dissolved by the written consent of the holders of not less than seventy-five percent (75%) of the then existing relative capital accounts of the Company.

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TALLAHASSEE, FLORIDA

ARTICLE VII
INITIAL REGISTERED OFFICE AND REGISTERED AGENT

The name and street address of the initial registered agent and office for this Company is as follows:

Ivan M. Lefkowitz, Esquire
430 North Mills Avenue
Orlando, Florida 32803

ARTICLE VIII
AMENDMENT OF ARTICLES

These Articles may be amended only by the written consent of the holders of not less than seventy-five (75%) of the then existing relative capital accounts of the Company.

Executed by the undersigned on September 8, 1999.



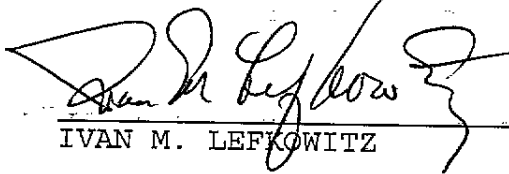
RENE A. ALBORS

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ACCEPTANCE OF REGISTERED AGENT

HAVING BEEN NAMED AS REGISTERED AGENT AND TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED LIMITED LIABILITY COMPANY AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY ACCEPT THE APPOINTMENT AS REGISTERED AGENT AND AGREE TO ACT IN THIS CAPACITY. I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATING TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES, AND I AM FAMILIAR WITH AND ACCEPT THE OBLIGATIONS OF MY POSITION AS REGISTERED AGENT.

Date: Sept 9, 1999


IVAN M. LEFKOWITZ

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TALLAHASSEE FLORIDA

AFFIDAVIT OF MEMBERSHIP AND CONTRIBUTIONS
PURSUANT TO F.S. § 608.407

State of Florida
County of ORANGE

Before the undersigned authority personally appeared RENE A. ALBORS, a member of ALBORS PUBLICATIONS, L.L.C., who on oath says:

1. That he/she is a member of ALBORS PUBLICATIONS, L.L.C..
2. That ALBORS PUBLICATIONS, L.L.C. has at least one member.
3. The total amount of cash contributed by the members to ALBORS PUBLICATIONS, L.L.C. is \$50,000.00.
4. If any, the agreed value of property other than cash contributed by the members is 0. A description of the property is attached as Exhibit A and made a part of this affidavit.
5. The total amount of cash or property anticipated to be contributed by the members is \$50,000.00. This total includes the amounts from paragraphs 3 and 4 above.

Further affiant sayeth naught.



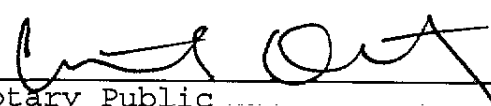
RENE A. ALBORS

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Sworn to and subscribed before me this 8th day of September, 1999, by RENE A. ALBORS, on behalf of ALBORS PUBLICATIONS, L.L.C., who is ☒ personally known to me or ☐ who has produced a Florida driver's license as identification.



CATHERINE ORTIZ
My Comm Exp. 10/29/2000
Bonded By Service Ins
No. CC597097
☒ Personally Known ☐ Other I.D.



Notary Public
My Commission expires: 10-29-2000