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635 Euclid Avenue, #111 (635 Euclid Ave #111)  
Miami Beach, FL 33139  
(305) 532-5581  
August 24, 1999

Registration Section  
Division of Corporations  
Post Office Box 6327  
Tallahassee, Florida 32314

800002985238--3  
-09/13/99-01100-009  
\*\*\*\*285.00 \*\*\*\*285.00

re: Pelican Investment Group, L.L.C.

Dear Sir/Madam:

Enclosed please find the Articles of Organization and Designation of Registered Agent for the above-referenced limited liability company. A check in the amount of \$285.00 for the filing fee and designation of registered agent is also enclosed.

Sincerely,



John C. Norris, Jr.

enclosures

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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

JP  
9/16/99

**ARTICLES OF ORGANIZATION OF PELICAN INVESTMENT  
GROUP, L.L.C.  
A LIMITED LIABILITY COMPANY**

**ARTICLE I - Name:**

The name of the Limited Liability Company is Pelican Investment Group, L.L.C.

**ARTICLE II - Address:**

The mailing address and street address of the principal office of the Limited Liability Company is 635 Euclid Avenue, #111, Miami Beach, Florida 33139.

**ARTICLE III - Duration:**

The period of duration for the Limited Liability Company shall be perpetual.

**ARTICLE IV - Management:**

The Limited Liability Company is to be managed by its Members as provided in Article 3.3 of the Company's Operating Agreement. The names and addresses of the managing Members are: John C. Norris, Jr., 635 Euclid Avenue, #111, Miami Beach, Florida 33139; William V. Norris, 6201 Riviera Lane, Jacksonville, Florida 32216; Drew K. Norris, 2175 Gail Avenue, Jacksonville, Florida 32250; and Jeffre F. Norris, 2175 Gail Avenue, Jacksonville, Florida 32250.

**ARTICLE V - Admission of Additional Members:**

The right, if given, of the Members to admit additional members and the terms and conditions of the admissions shall be at the will of the Members as provided in Article 6 of the Company's Operating Agreement.

**ARTICLE VI - Members Rights to Continue Business:**

The Company shall continue its business on the death, retirement, resignation, expulsion, bankruptcy, or dissolution of a member or the occurrence of any other event which terminates the continued membership of a member of the Company.

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**ARTICLE VII - Affidavit of Membership and Contributions**

The undersigned member or authorized representative of Pelican Investment Group, L.L.C. certifies:

- 1) the above named limited liability company has four members;
- 2) the total amount of cash contributed by the Members is: \$10,000;
- 3) the total amount of cash and services contributed and anticipated to be contributed by the Members is \$10,000.

By:   
**John C. Norris, Jr., Member**

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**SECRETARY OF STATE**  
**TALLAHASSEE, FLORIDA**

(In accordance with section 608.408(3), Florida Statutes, the execution of this affidavit constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

**CERTIFICATE OF DESIGNATION OF REGISTERED  
AGENT/REGISTERED OFFICE**

PURSUANT TO THE PROVISIONS OF SECTION 608.415 or 608.507, FLORIDA STATUTES, THE UNDERSIGNED LIMITED LIABILITY COMPANY SUBMITS THE FOLLOWING STATEMENT TO DESIGNATE A REGISTERED OFFICE AND REGISTERED AGENT FOR SERVICE OF PROCESS IN THE STATE OF FLORIDA.

1. The name of the limited liability company is: Pelican Investment Group, L.L.C.

2. The name and the Florida street address of the registered agent is:

Timothy J. Norris  
6375 S.W. 106 Street  
Miami, Florida 33256

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*Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.*

By: Timothy J. Norris  
Timothy J. Norris