

L 99000005250

August 7, 1999

Florida Department of State
Division of Corporations
P. O. Box 6327
Tallahassee, FL 32314

To Whom It May Concern:

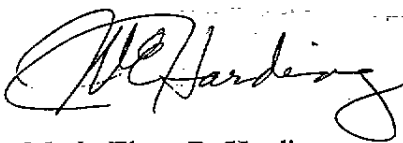
I enclose an original and two copies of the proposed Articles of Organization of The HARDING INVESTMENTS L.L.C., a proposed domestic limited liability company. Please file the Articles of Organization and return a file-stamped copy of the original Articles or other receipt, acknowledgment or proof of filing to me at the address below.

A check in the amount of \$285.00, made payable to your office, for total filing and processing fees, is enclosed.

W99-18967

The above LLC name was not previously reserved for our use.

Sincerely,



Maria-Elena B. Harding
8836 N.W. 151 Terrace
Miami Lakes, Florida 33018

800002956988--8
-08/11/99-01061--004
****285.00 ****285.00

Enclosures: Articles of Organization and \$285.00 check.

SECRETARY OF STATE
TALLAHASSEE FLORIDA

99 AUG 24 PM 12:01

FILED

W 8/24



FLORIDA DEPARTMENT OF STATE

Katherine Harris
Secretary of State

August 16, 1999

MARIA-ELENA B. HARDING
8836 N.W. 151 TERRACE
MIAMI LAKES, FL 33018

SUBJECT: THE HARDING INVESTMENTS L.L.C.
Ref. Number: W99000018967

*not mailed -
faxed per
her request*

*§19 - add amounts
on affidavit,
ok'd by GR*

We have received your document for THE HARDING INVESTMENTS L.L.C. and your check(s) totaling \$285.00. However, the enclosed document has not been filed and is being returned for the following correction(s):

Your articles do not include several of our requirements. Please use the enclosed blank form.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 487-6958.

Lee Rivers
Document Specialist

Letter Number: 799A00041260

Articles of Organization of

BARKER-HARDING INVESTMENTS LLC

The undersigned natural persons, of the age of eighteen years or more, acting as organizers of a limited liability company under the State of Florida Limited Liability Company Act, adopt the following Articles of Organization for such limited liability company.

Article 1. Name of Limited Liability Company. The name of this limited liability company is BARKER-HARDING INVESTMENTS L.L.C.

Article 2. Registered Office and Registered Agent. The initial registered office of this limited liability company and the name of its initial registered agent at this address are:

Maria-Elena B. Harding
8836 S.W. 151st. Terrace
Miami, Florida 33018

Article 3. Statement of Purposes. The purposes for which this limited liability company is organized is to engage in any lawful business for which limited liability companies may be organized in this state.

Article 4. Management and Names and Addresses of Initial Manager. The management of this limited liability company is reserved to a manager. The name and address of its initial manager is:

M. Arshid Shah
2601 Ponce de Leon Blvd. (Suite 680)
Coral Gables, FL 33134

Article 5. Principal Place of Business of the Limited Liability Company. The principal place of business of the limited liability company shall be: 8836 S.W. 151st. Terrace, Miami, Florida 33018.

Article 6. Period of Duration of the Limited Liability Company. The period of duration of the limited liability company shall be perpetual.

Article 7. Names and Addresses of Organizers. The names and addresses of the organizers of this LLC are:


1. John A. Harding - 8836 S.W. 151st. Terrace, Miami, Florida 33018

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TALLAHASSEE, FLORIDA

2. Maria-Elena B. Harding - 8836 S.W. 151st. Terrace, Miami, Florida 33018

In Witness Whereof, the undersigned organizer of this limited liability company has signed these Articles of Organization on the date indicated.

Date: 8-18-99



Maria-Elena B. Harding, Organizer

I, MARIA-ELENA B. HARDING, am familiar with and accept the duties and obligations that the State of Florida places on the position of Registered Agent.



Maria-Elena B. Barker-Harding

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TALLAHASSEE FLORIDA

AFFIDAVIT

I, MARIA-ELENA B. HARDING, declare as follows:

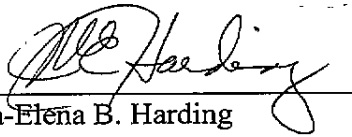
1. BARKER-HARDING INVESTMENTS LLC is composed of two members:

John A. Harding & Maria-Elena B. Harding

2. The cash contributed by the members to the LLC is as follows:


| | |
|-----------------------------|----------------|
| 1. John A. Harding - | \$178,600.00 |
| 2. Maria-Elena B. Harding - | \$221,400.00 |
| total | = \$400,000.00 |

3. At this time, there is no cash or property anticipated to be contributed by the members, but additional contributions may be added with the agreement of the members.



Maria-Elena B. Harding
on Behalf of
BARKER-HARDING INVESTMENTS LLC

COUNTY OF MIAMI-DADE
STATE OF FLORIDA



Notary Public

NOTARY PUBLIC - STATE OF FLORIDA
PAMELA G. TORRES
COMMISSION # CCT37809
EXPIRES 4/26/2002
BONDED THRU ASA 1-888-NOTARY1

99 AUG 24 PM 12:01
SECRETARY OF STATE
TALLAHASSEE FLORIDA

FILED