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A PARTNERSHIP INCLUDING PROFESSIONAL ASSOCIATIONS

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THOMAS J. KENNON, III

July 23, 1999

5260.03-99-327

Florida Department of State
Division of Corporations
Secretary of State
Post Office Box 6327
Tallahassee, Florida 32314-6327

RE: Robert J. Hogan, M.D., P.L.C.

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-07/27/99-01035-003
****337.50 ****337.50

Gentlemen:

Enclosed are an original and executed copy of Articles of Organization of ROBERT J. HOGAN, M.D., P.L.C., a professional limited liability company to be organized under Florida law. Please file the original Articles of Organization, certify the copy, and return it to us.

Also enclosed is our firm's trust account check in the amount of \$337.50 as payment for the following costs:

Filing fee	\$250.00
Fee for certified copy	\$ 52.50
Fee for designation of registered agent	\$ <u>35.00</u>
Total	\$337.50

The registered agent for this company is designated in the Articles of Organization and has signed them as registered agent and organizing member. We presume no separate certificate is required with regard to the designation of registered agent.

Thank you.

Very truly yours,

S. Austin Peele
For the Firm

SAP/tis
enc.

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(rev. 07-20-99)

ARTICLES OF ORGANIZATION
OF
ROBERT J. HOGAN, M.D., P.L.C.

The undersigned, desiring to form a professional limited liability company under Florida law, specifically Chapters 621 and 608, Florida Statutes, hereby adopts the following articles of organization:

I.

The name of the limited liability company is Robert J. Hogan, M.D., P.L.C., (hereinafter the "Company").

II.

The Company shall have perpetual existence, unless dissolved by operation of law.

III.

The street address of the principal office of the Company is 4478 Medical Center Lane, Suite 120, Lake City, Florida 32055, and the mailing address is Post Office Box 1541, Lake City, Florida 32056-1541.

IV.

The name and street address of the initial registered agent in the State of Florida for the Company is Robert J. Hogan, M.D., 4478 Medical Center Lane, Suite 120, Lake City, Florida 32055. By signing these articles of organization, the registered agent voluntarily consents to serve as registered agent for the Company and acknowledges that

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he is familiar with, and accepts, the obligations of a registered agent as required by law, specifically Chapter 608, Florida Statutes.

V.

The unanimous consent of all members shall be required to admit additional members, which shall be in accordance with the terms and conditions of the regulations of the Company.

VI.

The remaining members of the Company shall have the right to continue the business of the Company upon the death, retirement, resignation, expulsion, bankruptcy, or dissolution of a member, or upon the occurrence of any other event which terminates the continued membership of a member.

VII.

The Company shall be managed by the members. The name and address of the sole member and manager is Robert J. Hogan, M.D., 4478 Medical Center Lane, Suite 120, Lake City, Florida 32055.

VIII.

The Company is organized solely for the purpose of providing professional services in connection with the practice of medicine. Nothing contained herein shall be interpreted to prohibit the Company from investing its funds in real estate, mortgages, stocks, bonds, or any other type of investments, or from owning real or personal property necessary for the rendering of professional services, or as otherwise permitted by law.

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IX.

Attached hereto is an affidavit declaring the amount of cash, if any, and a description and agreed value of property other than cash contributed by the members and the amount anticipated to be contributed, if any.

X.

None of the members of the Company are liable for the payment of any debt, obligation, or other liability of the Company, except as may be otherwise provided by law as to liability for the rendering of professional services.

IN WITNESS WHEREOF, the undersigned member has executed these Articles of Organization this 23 day of July, 1999.


Robert J. Hogan M.D., as Member,
Manager, and Registered Agent

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AFFIDAVIT AS TO CONTRIBUTIONS TO ROBERT J. HOGAN, M.D., P.L.C.,
A FLORIDA PROFESSIONAL LIMITED LIABILITY COMPANY

STATE OF FLORIDA
COUNTY OF COLUMBIA

BEFORE ME, the undersigned authority, personally appeared Robert J. Hogan, M.D., ("Affiant"), who is personally known to me, and who after being duly sworn, deposes and says:

1. Affiant is the sole member of Robert J. Hogan, M.D., P.L.C., a Florida professional limited liability company (the "Company") being organized simultaneously herewith. Affiant has personal knowledge of the facts stated herein.

2. Cash in the amount of \$1,000.00 will be contributed by the member to the capital of the Company at this time and no further cash is anticipated to be contributed.

3. No other property other than cash will be contributed by the member and no other property is anticipated to be contributed by the member.

4. Additional capital contributions may be made at such time and in such amounts as may be hereafter determined by the member, in accordance with the terms and conditions of the regulations of the Company. No additional capital contribution has been agreed upon at this time.

5. At the time additional capital is anticipated to be paid by the member, the Company will file a supplemental affidavit with the Florida Department of State amending this affidavit and stating such additional capital contribution and describing the same as required by law.

IN WITNESS WHEREOF, Affiant has executed this affidavit this 23 day of July, 1999.

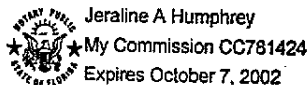
[Signature]

Robert J. Hogan, MD
Robert J. Hogan, M.D.

SWORN TO AND SUBSCRIBED before me this 23rd day of July, 1999.

Jeraline A. Humphrey
Notary Public, State of Florida

(Notarial Seal)



Jeraline A. Humphrey
(print or type name)

My Commission Expires: _____