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KEITH MACK LLP

ATTORNEYS AT LAW SINCE 1947

First Union Financial Center, Twentieth Floor  
200 South Biscayne Boulevard, Miami, Florida 33131-2310

Miami (305) 358-7605 / Broward (954) 921-5633  
Fax (305) 358-4755  
E-Mail: prevail@keithmack.com

Gregg S. Ahrens  
Mark S. Auerbacher  
Robert E. Bouchard  
Renee D. Braeunig  
Jan Carson Cheezem  
Robert A. Cohen  
Spencer Fox  
Neilsen O. Kasdin  
Felix M. Lasarte  
Edgar Lewis  
Jack S. Lewis

R. Hugh Lumpkin  
Dawn Marshall  
Linda C. Mayol  
Richard A. Morgan  
Lee J. Oslason  
Maritza Peña  
Michele S. Primeau  
Cynthia Ramos  
Jack R. Reiter  
Alan Rosenthal  
William A. Salgado

Karl J. Schumer  
Norman S. Segall  
Jeffrey P. Shapiro  
Paul A. Shelowitz  
Nicole E. Tann  
Richard A. Wood

Seymour D. Keith (retired)  
James L. Mack (retired)  
*of counsel*

July 14, 1999

Secretary of State  
Registration Section  
Division of Corporations  
409 E. Gaines Street  
Tallahassee, Florida 32399

500002932415--4

-07/15/99-01068-016

\*\*\*\*346.25 \*\*\*\*346.25

Re: Incorporation of SAVOD, L.L.C., a Florida limited  
liability company

Gentlemen:

Enclosed herein are two (2) original Articles of Organization instruments for the captioned limited liability company. I have enclosed a check in the amount of \$346.25 (i.e. \$250.00 filing fee; \$35.00 Designation of Registered Agent; \$52.50 Certified Copy; and \$8.75 Certificate of Status) to cover the cost of filing.

Please file the original and return the certified copy to my office in the enclosed Federal Express envelope.

Thank you for your prompt attention to this matter.

Sincerely,

  
William A. Salgado, Esquire

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**ARTICLES OF ORGANIZATION**  
**OF**

**SAVOD, L.L.C.,**  
a Florida limited liability company

Pursuant to Section 608.407, Florida Statutes, the undersigned Managing Member hereby files these Articles of Organization with the Secretary of State of the State of Florida for the formation of a limited liability company under the laws of the State of Florida.

**ARTICLE I.**

The name of the limited liability company is SAVOD, L.L.C.

**ARTICLE II.**

The period of existence of the limited liability company shall be perpetual, commencing on the date these Articles are filed.

**ARTICLE III.**

The mailing address and street address of the principal office of this limited liability company is:

c/o Keith Mack LLP  
200 South Biscayne Boulevard  
20<sup>th</sup> Floor  
Miami, Florida 33131.

**ARTICLE IV.**

The name and street address of the initial registered agent are:

Registered Agent

ROSSZ FIU CORPORATION

Address of Registered Office

200 South Biscayne Boulevard  
20th Floor  
Miami, Florida 33131

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**ARTICLE V.**

The Operating Agreement of this limited liability company contains provisions regarding:

1. The rights of the members to admit additional members and the terms and conditions of the admissions;
2. The rights of the remaining members of this limited liability company to continue the business of this limited liability company on the death, retirement, resignation, expulsion, bankruptcy or dissolution of a member, and any other event which terminates the continued membership of a member in this limited liability company.

**ARTICLE VI.**

The name and street address of the initial Managing Member is:

Name

Street Address

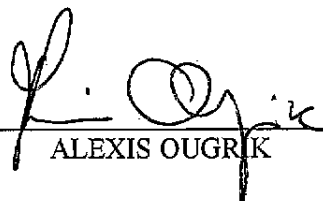
ALEXIS OUGRIK

1805 Daytonia Road  
Miami Beach, FL 33141.

**ARTICLE VII.**

The initial Operating Agreement shall be adopted by the Members. Thereafter, the power to alter, amend, or repeal the Operating Agreement shall be vested in the Members of the limited liability company in the manner set forth in the Operating Agreement.

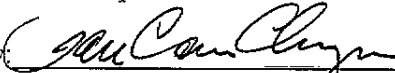
IN WITNESS WHEREOF, the undersigned has executed these Articles of Organization this 21st day of June, 1999, at Miami, Florida.

  
ALEXIS OUGRIK

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HAVING BEEN NAMED AS THE REGISTERED AGENT TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE-STATED LIMITED LIABILITY COMPANY, AT THE PLACE DESIGNATED IN THIS CERTIFICATE, THE UNDERSIGNED, WHO IS FAMILIAR WITH THE OBLIGATIONS OF THAT POSITION, HEREBY AGREES TO ACT IN THIS CAPACITY, AND FURTHER AGREES TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF ITS DUTIES.

ROSSZ FIU CORPORATION,  
a Florida corporation

By:   
Jan Carson Cheezem, Director

Date: 6/21/99

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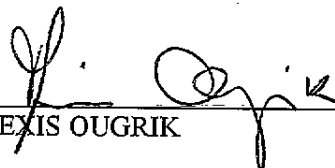
**AFFIDAVIT OF MEMBERSHIP AND CONTRIBUTIONS  
OF  
SAVOD, L.L.C.,  
a Florida limited liability company**

STATE OF FLORIDA            )  
  ) ss:  
COUNTY OF MIAMI-DADE )

BEFORE ME, the undersigned, personally ALEXIS OUGRIK, ("Affiant") who, upon being duly sworn, certified as follows:

1. Affiant is the Managing Members of SAVOD, L.L.C. (the "Company").
2. The Company is a limited liability company which has at least one (1) member.
3. The total amount of cash to be contributed by all of the members is \$1,000.00.
4. Other than the cash stated above, no additional property has been contributed by the members.
5. Other than the cash stated above, it is not anticipated that the members will contribute any additional amount or property.

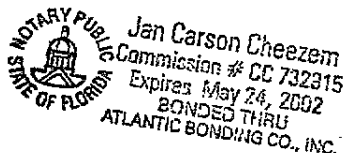
Under penalties of perjury, I declare that I have read the foregoing and that the facts alleged are true to the best of my knowledge and belief.


  
ALEXIS OUGRIK

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The foregoing instrument was acknowledged before me this 21st day of June, 1999, by Alexis Ougrik, as managing member of SAVOD, L.L.C., a Florida limited liability company, on behalf of the limited liability company. He is personally known to me and/or as produced a \_\_\_\_\_ as identification.

My Commission Expires:



  
NOTARY PUBLIC, STATE OF FLORIDA  
Jan Carson Cheezem  
Print Name