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LIMITED LIABILITY COMPANY

NEW VENTURES MANAGEMENT, L.L.C.

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**ARTICLES OF ORGANIZATION
OF
NEW VENTURES MANAGEMENT, L.L.C.**

These Articles of Organization are made for the purpose of organizing a Florida Limited Liability Company under the Florida Limited Liability Act, Chapter 608, Florida Statutes.

**ARTICLE I
NAME**

The name of this limited liability company is NEW VENTURES MANAGEMENT, L.L.C. (the "**Company**").

**ARTICLE II
ADDRESS**

The Company's mailing address and street address of the principal office of the Company is One East Broward Boulevard, Suite 905, Fort Lauderdale, Florida 33301.

**ARTICLE III
DURATION**

The period of duration for the Company will be perpetual.

**ARTICLE IV
REGISTERED AGENT AND OFFICE**

The name of the initial registered agent of the Company is **Paul J. Curley** and the address of the registered office of the Company is One East Broward Boulevard, Suite 905, Fort Lauderdale, Florida 33301.

**ARTICLE V
MANAGEMENT BY MANAGERS**

The Company will be managed by managers. The initial managers are **Andrew Barnett** and **Paul J. Curley**, both of whom are located at One East Broward Boulevard, Suite 905, Fort Lauderdale, Florida 33301, and they will serve until the first annual meeting of the members or until their successor is elected and qualifies. Thereafter, the Company

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will be managed by at least one manager who will be elected annually as provided in the regulations or operating agreement of the Company.

ARTICLE VI ADMISSION OF ADDITIONAL MEMBERS

Additional members of the Company may be admitted with the unanimous consent of the members, or as otherwise provided in the regulations or operating agreement of the Company from time to time.

ARTICLE VII MEMBERS RIGHTS TO CONTINUE BUSINESS

If a member of the Company dies, retires, resigns, is expelled, is dissolved, experiences bankruptcy, or upon the occurrence of any other event which terminates the continued membership of a member in the Company, the remaining members may continue the business of the Company, either by unanimous consent or in an alternate manner provided in the regulations or operating agreement of the Company, from time to time.

ARTICLE VIII REGULATIONS OR OPERATING AGREEMENT

The members may adopt, alter, amend, or repeal either regulations or an operating agreement containing provisions for the regulation and management of the affairs of the Company.

ARTICLE IX AFFIDAVIT OF MEMBERSHIP AND CONTRIBUTIONS

The undersigned member certifies:

- 1) the above named limited liability company has two members;
- 2) the total amount of cash contributed by the members is \$500
- 3) no other property has been contributed by the members; and
- 4) the total amount of cash and property contributed and anticipated to be contributed by the members is \$500.

ARTICLE X DATE OF EXISTENCE OF THE COMPANY

The existence of the Company will commence on the date of filing the Articles of Organization by the Florida Department of State.

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The undersigned executed these Articles of Organization this 30 day of June, 1999.


Authorized Representative of the Members

(In accordance with Section 608.408(3), Florida Statutes, the execution of this affidavit constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

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CERTIFICATE OF DESIGNATION OF REGISTERED AGENT/REGISTERED OFFICE

PURSUANT TO THE PROVISIONS OF SECTION 608.415 OR 608.507, FLORIDA STATUTES, THE UNDERSIGNED LIMITED LIABILITY COMPANY SUBMITS THE FOLLOWING STATEMENT TO DESIGNATE A REGISTERED OFFICE AND REGISTERED AGENT IN THE STATE OF FLORIDA.

The name of the limited liability company is **NEW VENTURES MANAGEMENT, L.L.C.**

The name and the Florida address of the registered agent are:

**Paul J. Curley
One East Broward Boulevard
Suite 905
Fort Lauderdale, Florida 33301**

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.


PAUL J. CURLEY