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Florida Department of State

Division of Corporations

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To:

Division of Corporations

Fax Number : (850) 922-4003

From: Angelica M. Calabrese

Account Name : AKERMANN, SENTERFITT & EIDSON, P.A.

Account Number : 075471001363

Phone : (305) 374-5600

Fax Number : (305) 374-5095

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LIMITED LIABILITY COMPANY

RAMCO CONSTRUCTION, L.L.C.

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RAMCO CONSTRUCTION CORP.

9101 S.W. 122nd Avenue
Miami, FL 33186
Telephone No. (305) 774 6636
Fax No. (305) 774 6610

June 24, 1999

Secretary of State
Division of Corporations
P. O. Box 6327
Tallahassee, FL 32314

Dear Sirs:

This is our consent to authorize Ramco Construction, L.L.C. to use our name as a limited liability company.

Sincerely yours,

RAMCO CONSTRUCTION, CORP.


Luis A. Ramudo, President

Fax Audit No. H99000015498 1

**ARTICLES OF ORGANIZATION
OF
RAMCO CONSTRUCTION, L.L.C.
a Florida Limited Liability Company**

THE UNDERSIGNED hereby certify that they are the initial members of **RAMCO CONSTRUCTION, L.L.C.**, and that they are hereby filing these Articles for the purpose of forming a limited liability company under the laws of the State of Florida, providing for the formation, rights, privileges, and immunities of limited liability companies for profit. The following Articles shall be the Charter and authority for the conduct of business of such limited liability company.

**ARTICLE I
NAME**

The name of the limited liability company is: **RAMCO CONSTRUCTION , L.L.C.**

**ARTICLE II
ADDRESS**

The mailing address and street address of the principal office of the limited liability company is: 269 Giralda Avenue, Suite 303, Coral Gables, FL 33134.

**ARTICLE III
DURATION**

The period of duration of the limited liability company shall be perpetual.

Prepared by:
Lisa A. Landy
Akerman, Senterfitt & Eidson, P.A.
One S.E. 3rd Avenue, 28th Floor
Miami, Florida 33131
(305) 374-5600
Florida Bar No. 773123
MIA-363671-1

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ARTICLE IV
MANAGEMENT

The limited liability company is to be managed by the following managers:

Augusto Menendez, Jr.

Mario Jimenez

Francisco Fernandez

Bertha Jimenez

269 Giralda Avenue

2307 S.W. 37th Avenue

Suite 303

Suite 401

Coral Gables, FL 33134

Miami, FL 33145

Luis A. Ramudo

9101 S.W. 122 Ave., #105

Miami, Florida 33186

ARTICLE V
INITIAL REGISTERED OFFICE AND AGENT

The street address of the limited liability company's initial registered agent is One S.E. Third Avenue, 28th Floor, Miami, Florida 33131. The name of the limited liability company's initial registered agent at that office is American Information Services, Inc.

IN WITNESS WHEREOF, the undersigned have executed these Articles of Organization this 23rd day of June, 1999.

MARIO R. JIMENEZ ASSOCIATES, INC.

By: 

Name: MARIO R. JIMENEZ

Title: PRESIDENT

Eurame Management Group Ltd., a
Florida limited partnership, as manager,

By: Global Realty Services, Inc., a
Florida corporation, its general
partner

By: 

Name: RENE DADO

Title: PRESIDENT


LUIS A. RAMUDO

Fax Audit No. H99000015498 1

**CERTIFICATE OF ACCEPTANCE BY
REGISTERED AGENT**

Pursuant to the provisions of Sections 608.407 and 608.415 of the Florida Limited Liability Company Act, the undersigned submits the following statement in accepting the designation as registered agent of **RAMCO CONSTRUCTION, L.L.C.**, a Florida limited liability company (the "Company"), in the Company's articles of organization:

Having been named as registered agent and to accept service of process for the Company at the registered office designated in the Company's articles of organization, the undersigned accepts the appointment as registered agent and agrees to act in this capacity. The undersigned further agrees to comply with the provisions of all statutes relating to the proper and complete performance of its duties, and the undersigned is familiar with and accepts the obligations of its position as registered agent.

IN WITNESS WHEREOF, the undersigned has executed this Certificate this 25th day of June, 1999.

AMERICAN INFORMATION SERVICES,
INC.

By: CalabreseName: Angelica M. CalabreseTitle: Vice President

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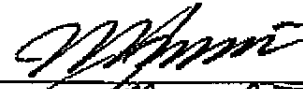
**AFFIDAVIT OF MEMBERSHIP
AND CONTRIBUTIONS**

The undersigned, the members of RAMCO CONSTRUCTION, L.L.C. depose and say:


1. The above-named limited liability company has at least one member.
2. The total amount of cash contributed by the members is \$5,000.
3. The agreed value of property other than cash contributed by members is \$0.
4. The amount of cash or property anticipated to be contributed by the members is \$0.
5. The total amounts of 2, 3 and 4 is \$5,000.

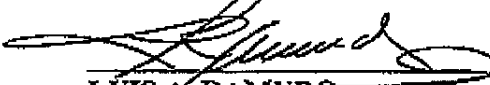
In accordance with Section 608.408(3), Florida Statutes, the execution of this affidavit constitutes an affirmation under penalties of perjury that the facts stated herein are true.

**MARIO R. JIMENEZ ASSOCIATES,
INC.**

By: 
Name: MARIO R. JIMENEZ
Title: PRESIDENT

**Eurame Management Group Ltd., a
Florida limited partnership, as manager,
By: Global Realty Services, Inc., a
Florida corporation, its general
partner**

By: 
Name: RENE DAGO
Title: PRESIDENT


LUIS A. RAMUDO