19900000/622 (Requestor's Name)

	SNECL &	tre.	ノノノ	1000
	•	·		
	343 ALMER	IA AY	<u>VENUE</u>	
	CORAL GABLES, FL 3	<u>3134</u>	- (305) 445-2700	OFFICE USE ONLY
COR 1.	RPORATION NAME(S)		·	S) (if known): 99 MAR 23
2.	(Corporation Name)	LLC		(Document #) P P P
2. 3.	(Corporation Name)			(Document #)
۶. 4.	(Corporation Name)			(Document #)
	(Corporation Name)			(Document #)
	Walk-In Pick	up time	e	Certified Copy 99 1622
	Mail out Will	wait [Photocopy	Certificate of Status
-	NEW FILINGS		AMENDME	NTS
	Profit		Amendment	E direction of the state of the
	NonProfit		Resignation of R.A.,	Officer/Director: Cater
	Limited Liability		Change of Registered	l Agent
	Domestication		Dissolution/Withdrav	val a-knowled sament
	Other		Merger	V: P Verdyer
	THER FILINGS		REGISTRATION/ QUALIFICATION	
	Annual Report		Foreign	6000028149262
	Fictitious Name		Limited Partnership	-03723/9901011020 ****285.00 ****285.80
	Name Reservation		Reinstatement	_
			Trademark	-
	HOITARO9ROD 30 HOIZIN	vi n	Other	
	16:8 MA ES AAM 88			Examiner's Initials

ARTICLES OF ORGANIZATION

OF

INVESTMENTS USA, LLC

The undersigned, for the purpose of forming a limited liability company under the Florida Limited Liability Company Act, Florida Statutes Chapter 608, hereby makes, acknowledges, and files the following Articles of Organization.

ARTICLE 1 - NAME

The name of the limited liability company shall be **INVESTMENTS USA**, **LLC**, ("Company").

ARTICLE 2 - ADDRESS

The principal place of business of the Company in Florida shall be 4014 Chase Avenue, Suite 220, Miami Beach, Florida 33140 and the mailing address shall be the same.

ARTICLE 3 - EFFECTIVE DATE

These Articles of Organization shall be effective immediately upon approval of the Secretary of State, State of Florida.

ARTICLE 4 - DURATION

Subject to the provisions of Article 9, the Company's existence shall terminate no later than 30 years from its date of commencement, unless the Company is earlier dissolved as provided in these Articles of Organization.

ARTICLE 5 - PURPOSES AND POWERS

The general purpose for which the Company is organized is to engage in investments and to transact any lawful business for which a limited liability company may be organized under the laws of the State of Florida. The Company shall have all the powers granted to a limited liability company under the laws of the State of Florida.



ARTICLE 6 - REGISTERED OFFICE AND REGISTERED AGENT

The initial address of registered office of this Company is Spregel & Utrera, P.A., at 343 Almeria Avenue, Coral Gables, Florida 33134. The name and address of the registered agent of this Company is Spiegel & Utrera, P.A., 343 Almeria Avenue, Coral Gables, Florida 33134.

ARTICL	_	99 S S	
The Managers of the Compa	- MAR	ECRETA SION OF MAR 2	
Operating Manager: Vice Operating Manager: Secretary: Treasurer:	Manuela MacKenzie James R. MacKenzie Jorge L. Balbudo Jorge L. Balbudo	= = +	F CORPORATIONS 23 AM IO: 08

whose addresses shall be the same as the mailing address of the Company.

ARTICLE 8 - ADMISSION OF NEW MEMBERS

No additional member(s) shall be admitted to the Company except with the unanimous written consent of all the member(s) of the Company and upon such terms and conditions as shall be determined by all the member(s). A member may transfer his or her interest in the Company as set forth in the regulations of the Company, but the transferee shall have no right to participate in the management of the business and affairs of the Company or become a member unless all the other member(s) of the Company other than the member proposing to dispose of his or her interest approve of the proposed transfer by unanimous written consent.

ARTICLE 9 - TERMINATION OF EXISTENCE

The Company shall be dissolved upon the death, retirement, resignation, expulsion, bankruptcy, or dissolution of a member or manager, or upon the occurrence of any other event that terminates the continued membership of a member in the Company, unless the business of the Company is continued by the consent of all the remaining members, provided there are at least one remaining member.



ARTICLE 10 - MEMBERS

The Managers of the Company shall be elected by the member(s) in accordance with regulations adopted by the member(s) for the management of the business and affairs of the Company. These regulations may contain any provisions for the regulation and management of the affairs of the Company not inconsistent with law or these Articles of Organization. The name and address of the member(s) of the Company are:

Euro Invest USA, Inc. 4014 Chase Avenue, Suite 220 Miami Beach, Florida 33140

Pablo Vacante 4014 Chase Avenue, Suite 220 Miami Beach, Florida 33140

Elisa Calabrese 4014 Chase Avenue, Suite 220 Miami Beach, Florida 33140

Pedro Capdeville 4014 Chase Avenue, Suite 220 Miami Beach, Florida 33140

Walter Nestor Morales 4014 Chase Avenue, Suite 220 Miami Beach, Florida 33140 Hector Daniel Otero <u>=</u> 4014 Chase Avenue, Suite 220 Miami Beach, Florida 33140

Susana Salerno -4014 Chase Avenue, Suite 220 Miami Beach, Florida 33140 -

Alejandro Daniel Perez = 4014 Chase Avenue, Suite 220 Miami Beach, Florida 33140

Mariana Foutel 4014 Chase Avenue, Suite 220 Miami Beach, Florida 33140

Miguel Eduardo Romano 4014 Chase Avenue, Suite 220 Miami Beach, Florida 33140 DIVISION OF CORPORATIONS
99 MAR 23 AM IO: OA

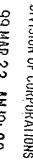
ARTICLE 11 - INDEMNIFICATION

The Company shall indemnify managers and officers of the Company who was wholly successful, on the merits or otherwise, in the defense of any proceeding to which the manager or officer was a party because the manager or officer is or was a manager or officer of the Company against reasonable attorney fees and expenses incurred by the manager or officer in connection with the proceeding. The Company may indemnify an individual made a party to a proceeding because the individual is or was a manager, officer, employee or agent of the Company against liability if authorized in the specific case after determination, in the manner required by the member(s), that indemnification of the manager, officer, employee or agent, as the case may be, is permissible in the circumstances because the manager, officer, employee or agent has met the standard of conduct set forth by the member(s). The indemnification and advancement of attorney fees and expenses for managers, officers, employees and agents of the Company shall apply when such persons are serving at the Company's request while a manager, officer, employee or agent of the Company, as the case may be, as a manager, officer, partner, trustee, employee or agent of another foreign or domestic Company, partnership, joint venture, trust, employee benefit plan or other enterprise, whether or not for profit, as well as in their official capacity with the Company. The Company also may pay for or reimburse the reasonable attorney fees and expenses incurred by a manager, officer, employee or agent of the Company who is a party to a proceeding in advance of final disposition of the proceeding. The Company also may purchase and maintain insurance on behalf of an individual arising from the individual's status as a manager, officer, employee or agent of the Company, whether or not the Company would have power to indemnify the individual against the same liability under the law. All references in these Articles of Organization are deemed to include any amendment or successor thereto. Nothing contained in these Articles of Organization shall limit or preclude the exercise of any right relating to indemnification or advance of attorney fees and expenses to any person who is or was a manager, officer, employee or agent of the Company or the ability of the Company otherwise to indemnify or advance expenses to any such person by contract or in any other manner. If any word, clause or sentence of the foregoing provisions regarding indemnification or advancement of the attorney fees or expenses shall be held invalid as contrary to law or public policy, it shall be severable and the provisions remaining shall not be otherwise affected. All references in these Articles of Organization to "manager", "officer", "employee" and "agent" shall include the heirs, estates, executors, administrators and personal representatives of such persons.



IN WITNESS WHEREOF, The undersigned, an authorized representative of the members, has made and subscribed these Articles of Organization at Coral Gables, Florida, for the foregoing uses and purposes, this March 22, 1999.

> Authorized Representative of the Members



ACCEPTANCE OF REGISTERED AGENT DESIGNATED IN ARTICLES OF ORGANIZATION

Spiegel & Utrera, P.A., having a business office identical with the registered office of the Company name above, and having been designated as the Registered Agent in the above and foregoing Articles of Organization, is familiar with and accepts the obligations of the position of Registered Agent under Section 608.4155, Florida Statutes and other applicable Florida Statutes.

Spiegel & Utrera, P.A.

Natella Utrera, Vice President

ARTLIMES

SECRETARY OF STATE DIVISION OF CORPORATIONS



AFFIDAVIT OF MEMBERSHIP AND CONTRIBUTIONS OF INVESTMENTS USA, LLC

The undersigned member or authorized representative of a member of INVESTMENTS USA, LLC deposes and says:

		-,							
1.	the above named limited liability company has at least one member								
2.	the total amount of co INVESTMENTS USA, LLC is	ntributions of the member(s) t as follows:	:0						
	2.1 Cash:	\$150,000.00 <u> </u>							
	2.2 Property:	\$ 0.00							
	· ·	roperty is attached and made a pa	rt						
	2.3 Promissory Note:	. \$ 0.00 -							
	2.4 Services Rendered:								
3.	the total amount of ot INVESTMENTS USA, LLC is	her obligations to contribute t as follows:	:0						
	3.1 Cash:	\$ 0.00 <u></u>							
	3.2 Property:	\$ 0.00 <u></u>							
	• •	roperty is attached and made a pa	rt						

Signature of a member or authorized representative
(In accordance with Section 608.408(3), Florida Statutes, the execution of this affidavit constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

Flore Sanchez

Typed or printed name of above signee

0.00

Services to be Performed:



PROPERTY EXHIBITS

Description of the Property Listed in 2.2 of the Affidavit of Membership and Contributions of INVESTMENTS USA, LLC is as follows:

None

Description of the Property Listed in 3.2 of the Affidavit of Membership and Contributions of INVESTMENTS USA, LLC is as follows:

None

SECRETARY OF STATE DIVISION OF CORPORATIONS

99 MAR 23 AM 10: 08