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Independent Renal Associates, Inc. 11220 7<sup>th</sup> St. East Treasure Island, Florida 33706 Telephone: (727) 368-9799

Fax: (727) 367-9420

Department of State,

Please dissolve the attached L.L.C. and forward a letter of acknowledgement. Thank you for your assistance in advance.

Sincerely,

Sean P. Coughlin<sup>o</sup>

## ARTICLES OF DISSOLUTION OF IRA OF BRANDON, L.L.C.

The name of the limited liability company is IRA of Brandon, L.L.C.

The dissolution was authorized on October 10, 2003 and shall be effective upon filing of these articles.

Dissolution was approved upon written consent of all of the members.

All debts, obligations, and liabilities of the limited liability company have been paid or discharged.

All remaining property and assets have been distributed among its members in accordance with their respective rights and interests.

There are no suits pending against the limited liability company in any court.

Signed, this 10th day of October, 2003.

By: INDEPENDENT RENAL ASSOCIATES,

INC., as its managing members

By:

ean P Coughlin, as its vice president, COO.

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## WRITTEN ACTION OF MEMBERS OF IRA OF BRANDON, L.L.C.

Pursuant to Florida Statutes section 608.441, the undersigned, being all of the Members of IRA of Brandon, L.L.C., take the following written action in lieu of holding a meeting:

The Members have determined that it is in the best interests of the company that the company be dissolved.

There are no assets remaining in the company and no debts due to creditors from the company.

The Articles of Dissolution have been reviewed by the Members and are adopted.

Dated: October 10, 2003.

INDEPENDENT BENAL ASSOCIATES, INC

By:

Sean P. Coughlin, as its vice president, COC