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THE UNITED STATES CORPORATION

ACCOUNT	MO	_	0721	000	100032	
ACCUUNT	NO.	•	- U/Z 1	uuu	100032	

REFERENCE: 475067 81730A

AUTHORIZATION :

COST LIMIT : \$ PPD

ORDER DATE: July 25, 1997

ORDER TIME : 10:39 AM

1. 1. ORDER NO. : 475067-005

CUSTOMER NO: 81730A

CUSTOMER: Mr. Bob Worthington

M. BURR KEIM COMPANY

2021 Arch Street

Philadelphia, PA 19103

DOMESTIC FILING

CLANDA PUBLISHING, L.C. NAME:

EFFECTIVE DATE:

XX ARTICLES OF ORGANIZATION CERTIFICATE OF LIMITED PARTNERSHIP

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

CERTIFIED COPY

PLAIN STAMPED COPY

CERTIFICATE OF GOOD STANDING

CONTACT PERSON: Stephanie Stscherban

EXAMINER'S INITIALS:

JUL 2 5 1997.

ARTICLES OF ORGANIZATION FOR FLORIDA LIMETEDS PIL 3:53

ARTICLE I - Name:

The name of the Limited Liability Company is:

CLANDA PUBLISHING, L.C.

ARTICLE II - Address:

The mailing address and street address of the principal office of the Limited Liability Company is:

Grove Isle Marina
4 Grove Isle Drive
Coconut Grove, FL 33133

ARTICLE III - Duration:
The period of duration for the Limited Liability Company shall be:

30 years from date of filing

ARTICLE IV - Management: (check and complete the appropriate statement)

The Limited Liability Company is to be managed by a manager or managers and the name(s) and address(es) of such manager(s) who is/are to serve as manager(s) is/are:

The Limited Liability Company is to be managed by the members and the name(s) and address(es) of the managing member(s) is/ are:

Victor Daniels 9685 S.W. 132nd Court Miami, FL 33189

Carlos HozdeVila Grove Isle Marina, 4 Grove Isle Drive Coconut Grove, FL 33133

ARTICLE V - Admission of Additional Members:
The right, if given, of the remaining members to admit additional members and the terms and conditions of the admissions shall be:

N/A

ARTICLE VI - Members Rights to Continue Business:

The right, if given, of the remaining members of the limited liability company to continue the business on the death, retirement, resignation, expulsion, bankruptcy, or dissolution of a member or the occurrence of any other event which terminates the continued membership of a member in the limited liability company shall be:

By approval of a majority vote in interest of the remaining members.

CERTIFICATE OF DESIGNATION OF REGISTERED AGENT/REGISTERED OFFICE

PURSUANT TO THE PROVISIONS OF SECTION 608.415 or 608.507, FLORIDA STATUTES, THE UNDERSIGNED LIMITED LIABILITY COMPANY SUBMITS THE FOLLOWING STATEMENT IN DESIGNATING THE REGISTERED OFFICE/REGISTERED AGENT, IN THE STATE OF FLORIDA.

1. The name of the limited liability	company is:				
CLANDA PUBLISHING, L	.c.				
0.000					
2. The name and address of the registered agent and office is:					
Carlos HozdeVila					
(Namo)	-				
_Grove Isle Marina, 4 Grove	Island Drive 9				
(P.O. Box not acceptable)					
Coconut Grove, FL 33133					
(City/State/Zip)					
Having been named as registered agent and to a	accent service of process for the above				
stated limited liability company at the place design	ated in this certificate, I hereby accept				
the appointment as registered agent and agree to	o act in this capacity. I further agree to				
comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered					
agent.					
10012(03/1)	Clanton				
<u> </u>	6/21197				
(Signature)	(Date)				
Carlos HozdeVila					

AFFIDAVIT OF MEMBERSHIP AND CONTRIBUTIONS

The undersigned member or authorized representat	tive of a member of
CLANDA PUBLISHING, L.C.	deposes and says:
1) the above named limited liability company has a	t least two members
2) the total amount of cash contributed by the mem	ber(s) is \$ 50,000
3) if any, the agreed value of property other than constant and a description of the property.	ash contributed by member(s) is erty is attached and made a part hereto.
4) the total amount of cash or property anticipate $\frac{50,000}{}$. This total includes amoun	d to be contributed by member(s) is ts from 2 and 3 above.
Callos	Jen
Signature of a member or authorize (In accordance with section 608.403(3), Florida	
(an assertance white seaton control(2), LIGHER	etainted in a suppossed at etilit altimets

constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

Carlos HozdeVila