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FLORIDA DIVISION OF CORPORATIONS  
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TO: DIVISION OF CORPORATIONS

FAX #: (904) 922-4001

FROM: HOLLAND & KNIGHT OF MIAMI

ACCT#: 072203000603

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LKG

NAME: LND ASSOCIATES, LLC

AUDIT NUMBER.....H97000001039

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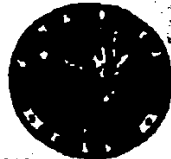
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Handwritten signature and date: 1/23/97



**FLORIDA DEPARTMENT OF STATE**  
**Sandra B. Morham**  
**Secretary of State**

January 21, 1987

HOLLAND & KNIGHT

✓ K Lucas  
LKG

SUBJECT: HND ASSOCIATES, LLC  
REF: W87000001379

We received your electronically transmitted document. However, the document has not been filed. Please make the following corrections and resubmit the complete document, including the electronic filing cover sheet.

An affidavit is required pursuant to section 608.407(2), Florida Statutes, declaring the following: (1) the limited liability company has at least two members; (2) the actual amount of cash contributions; (3) the agreed value of any property other than cash contributed; and (4) the total amount of cash or property anticipated to be contributed by the members.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (904) 487-6057.

Keyna Culligan  
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Division of Corporations - P.O. BOX 6327 - Tallahassee, Florida 32314

FAX AUDIT NO.: 297000001039

LKG ASSOCIATES, LLC

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ARTICLES OF ORGANIZATION

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

The undersigned, being a duly authorized representative of a member, desiring to form a limited liability company under and pursuant to the Florida Limited Liability Company Act, Chapter 608, Florida Statutes, does hereby adopt the following Articles of Organisation:

EFFECTIVE DATE  
1-19-97

ARTICLE I. NAME

The name of the limited liability company is LKG Associates, LLC (the "Company").

ARTICLE II. ADDRESS

The Company's principal street address and the Company's mailing address are:

6001 S.W. 92nd Street  
Miami, Florida 33156

ARTICLE III. DURATION AND CONTINUATION

The period of the Company's duration shall commence on January 14, 1997, and shall continue perpetually, unless terminated (i) in accordance with the Company's Regulations, (ii) by the unanimous

THIS INSTRUMENT WAS PREPARED BY:  
W. Reeder Glass, Esq.  
Fla. Bar No.: 0123237  
Holland & Knight  
701 Brickell Ave., Suite 3000  
Miami, Florida 33131  
tel: (305) 374-8500  
fax: (305) 789-7799

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written agreement of all Members, (iii) by the death, retirement, resignation, expulsion, bankruptcy or dissolution of a Member, or (iv) upon the occurrence of any other event which terminates the continued membership of a Member. However, upon any such termination event, the existence and business of the Company may be continued with the consent of a majority of the remaining Members of the Company, or by amendment of these Articles of Organization providing for the continued existence of the Company.

#### ARTICLE IV. PURPOSE

The purpose for which the Company is being formed is to engage in any activity or business permitted under the laws of the United States and the State of Florida.

#### ARTICLE V. REGISTERED AGENT AND OFFICE

The Company designates 6001 S.W. 92nd Street, Miami, Florida 33156 as the street address of the initial registered office of the Company and name W. Reader Glass the Company's initial registered agent at that address to accept service of process within this state.

THIS INSTRUMENT WAS PREPARED BY:  
W. Reader Glass, Esq.  
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**ARTICLE VI. ADDITIONAL MEMBERS**

Additional Members may be admitted upon the approval of a majority of the Members of the Company, upon the written application of such new Member, in the manner set forth in the Regulations of the Company.

**ARTICLE VII. MANAGEMENT**

The Company shall be conducted, carried on, and managed by no less than one (1) Manager, who shall be elected annually by the Members of the Company in the manner prescribed by and provided in the Regulations of the Company. Such Managers shall also have the rights and responsibilities described in the Regulations of the Company. The names and addresses of the initial Managers are as follows:

Robert Lawson

6001 S.W. 92nd Street  
Miami, Florida 33156

Terry B. Knight

6001 S.W. 92nd Street  
Miami, Florida 33156

Such Managers shall serve in such capacity until the first annual meeting of the Members or until their successors are duly elected and qualified.

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ARTICLE VIII. REGULATIONS

The power to adopt, alter, amend, or repeal the Regulations of the Company shall be vested in the Members of the Company.

IN WITNESS WHEREOF, the undersigned has hereunto set his hand and seal this 14th day of January, 1997.



W. Reeder Glass  
Authorized Representative

THIS INSTRUMENT WAS PREPARED BY:  
W. Reeder Glass, Esq.  
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**ACCEPTANCE OF REGISTERED AGENT**

I agree to act as registered agent for the Company named above, to accept service of process at the place designated in these Articles of Organisation, and to comply with the provisions of Chapter 608, Florida Statutes, and acknowledge that I am familiar with, and accept, the obligations of such position.



W. Reeder Glass  
Registered Agent

Dated: January 14, 1997

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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

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**AFFIDAVIT**

STATE OF FLORIDA )  
 ) SS:  
COUNTY OF DADE )

The undersigned as Authorized Representative of LKG ASSOCIATES, LLC. ("Limited Liability Company"), declares as follows:

1. The Limited Liability Company has at least two members.
2. The actual amount of cash contributions is \$300.00.
3. The agreed value of property other than cash contributed is \$0.00.
4. The total amount of cash or property anticipated to be contributed by the members is \$300.00.

Date: 01/21/97

By: W. Reeder Glass  
Name: W. Reeder Glass  
Title: Authorized Representative

STATE OF FLORIDA )  
 ) SS:  
COUNTY OF DADE )

The foregoing instrument was acknowledged before me this 21st day of January, 1997 by W. Reeder Glass as Authorized Representative of LKG ASSOCIATES, LLC. He is personally known to me or has produced ----- as identification.

Kim M. Lucas  
Name: Kim M. Lucas  
Commission No.: -----  
Notary Public  
State of Florida at Large

My commission expires:

MLA9-463693



Kim M. Lucas  
MY COMMISSION / COMMISSION EXPIRES  
October 6, 2000  
RENEWED THIS YEAR FOR RE-ELECTION, YES