1/14/97

FLORIDA DIVISION OF CORPORATIONS PUBLIC ACCESS SYSTEM ELECTRONIC FILING COVER SHEET

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DIVISION OF CORPORATIONS TO:

FAX #: (904)922-4001

From: Ruden, McClosky, Smith, Schuster & Russell,

076077000521

CONTACT: ANNE MARIE LA FERLA

PHONE: (954)527-6221

NAME: GLOBAL ACQUISITION & PENETRATION, L.C.

AUDIT NUMBER..... H97000000784

DOC TYPE....LIMITED LIABILITY COMPANY

CERT. OF STATUS. . 0

CERT. COPIES.....1

PAGES

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ARTICLES OF ORGANIZATION OF GLOBAL ACQUISITION & PENETRATION, L.C.

The undersigned, desiring to form a limited liability company for the purposes set forth herein and in conformance with the Florida Limited Liability Company Act, does hereby establish the following:

- 1. Name. The name of the limited liability company is Global Acquisition & Penetration, L.C.
- 2. Duration. The period of existence of the limited liability company is until December 31, 2046.
- Purpose. This limited liability company is organized for the purpose of engaging 3. in any lawful business in which a limited liability company may engage under Florida law.
- Principal Place of Business. The address of its principal place of business is 701 4. Brickell Avenue, Suite 1900, Miami, Plorida, 33131.
- 5. Registered Agent and Office. The name and address of its initial registered agent in the State of Florida, whose Consent to Appointment as Registered Agent accompanies these Articles, is Kenneth H. Keefe, 701 Brickell Avenue, Suite 1900, Miami, Florida, 33131.
- Capitalization. The capital contributions of the Members, having an agreed value 6. totaling \$30,000.00, when contributed, shall be allocated as follows:

Kenneth H. Keefe	\$10,000
DF Management GmbH	\$10,000
Peter Rürger	\$10,000

Additional Liability of Members. No additional capital contributions of the 7. Members will be required, except as the Members may otherwise agree as provided in the Regulations hereafter adopted by the members of the Company (hereinafter referred to as the "Regulations").

Prepared by: Scott H. Margol, Esq., FL Bar #0522848 Ruden McClosky, Et al., P. O. Box 1900 Fort Lauderdale, Florida 33301

(954) 764-6660

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8. Names and Addresses of Members. The members and their addresses are as follows:

Kenneth H. Keefe

701 Brickell Avenue, Suite 1900

Miami, Florida, 33131

DF Management GmbH

Cimbernatrasse 31

D-40545

Dusseldorf, Germany

Peter Billger

Rathausufer 21

D-40213

Düsseldorf, Germany

- 8. Admission of Additional Members. Additional Members will be admitted only unon such terms as are unanimously agreed to by all Members entitled to a dividend upon dissolution or liquidation.
- 9. Transfer of Member Interests. Except as otherwise provided in the Regulations. Member interests may be transferred only upon the unanimous written consent of all Members.
- 10. Contimity. The remaining Members of the limited liability company will have the right to continue the business upon the death, retirement, resignation, expulsion, bankruptcy or dissolution of a Member or occurrence of any other event which terminates the continued Membership of a Member in this limited liability company as set forth in the Regulations. The return of capital and the distribution of profits shall be determined from the limited liability company's books, as of the effective date of withdrawal, based on the provisions of the regulations, and paid as soon as practicable without diminishing the prospects of the limited liability company's ventures and subject to the limitations of Florida law.
- Management. Except as otherwise provided in the Regulations, the business of the 11. limited liability company shall be conducted under the majority vote of the Members.

Prepared by: Scott H. Margol, Esq., FL Bar #0322848 Ruden McClosky, Et al., P. O. Box 1900

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12. Regulations The Members of the limited liability company shall bereafter adopt the Regulations for the purpose of setting forth all the terms, provisions, conditions and covenants by which the limited liability will be governed and the power to adopt, siter, amend or repeal the Regulations shall be vested in the Members of the limited liability company by unanimous written consent.

DATED this /4 day of Jamary, 1997.

Kenneth H. Keefe, Member

Prepared by: Scott H. Margol, Esq., FL Bar #0522848 Ruden McCloaky, Bt al., P. O. Box 1900 Fort Lauderdale, Florida 33301 (954) 764-6660 **297000000784**

CERTIFICATE OF DESIGNATION AND ACCEPTANCE OF REGISTERED AGENT

Having been named Registered Agent and designated to accept service of process for Global Acquisition & Penetration, L.C., at the place designated herein, I hereby agree to act in this capacity, and I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties.

DATED this _______ day of January, 1997.

Kenneth H. Keefe

SECRETARY OF STATE

Prepared by: Scott H. Margol, Esq., FL Bar #0522848

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AFFIDAVIT OF MEMBERSHIP AND CONTRIBUTIONS

The undersigned Member of Global Acquisition & Penetration, L.C. deposes and says:

- 1. The above-named limited liability company has at least two (2) Members;
- 2. The total amount of cash contributed by the Members is \$30,000.00; and
- 3. The Members have not contributed any property other than cash.

Kenneth H. Keefe, Methyler

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SECRETARY OF STATE
TALLAMASSES ELONG

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