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FLORIDA DIVISION OF CORPORATIONS
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TO: DIVISION OF CORPORATIONS

FAX #: (904)922-4001

FROM: CORPORATE CREATIONS INTERNATIONAL INC.
CONTACT: JOHNNY C RODRIGUEZ
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NAME: CARLYNG USA, L.C.

AUDIT NUMBER.....H96000012977

DOC TYPE.....LIMITED LIABILITY COMPANY

CERT. OF STATUS..1

PAGES..... 4

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Articles of Organization
of
Carlyns USA, L.C.

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Article I. Name

The name of this Florida limited liability company is:

Carlyns USA, L.C.

Article II. Duration

The Company shall be dissolved on the earlier of 30 years from the date these Articles of Organization are filed with the Florida Department of State or on the occurrence of any of the events set forth in Section 608.441, Florida Statutes, unless the Company is continued by the consent of all the remaining members.

Article III. Address

The mailing address and the street address of the principal office of the Company is:

Carlyns USA, L.C.
9730 SW 14th Street
Miami, FL 33174

Article IV. Registered Agent

The name and address of the registered agent of the Company is:

Luis Agramunt
80 SW 8th Street, Suite 2077
Miami, FL 33130

Article V. Profits and Losses; Additional Members

The profits and losses of the Company shall be allocated to the members in accordance with and in proportion to their Percentage Interest (which shall be equal to the number of Units owned by a member divided by the total number of Units owned by all of the members), unless otherwise provided in the Regulations of the Company. Additional members to the Company may be admitted only if all the members agree to the admission of the additional members and to the terms of admission.

Article VI. Termination of Membership

If a member of the Company dies, retires, resigns, is expelled, becomes bankrupt, is dissolved, or on the occurrence of any other event which terminates the continued membership of a member in the Company, the business of the Company may be continued only if all the remaining members consent to the continuation.

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Article VII. Transferability of Member's Interest

No member shall have the right to assign the member's interest in the Company without the written agreement of all the members. If all the members do not approve the assignment, the assignee shall have no right to become a member, to participate in the management of the Company or to exercise any other rights or powers of a member. The assignee shall merely be entitled to receive the share of profits and other distributions and the allocation of income, gain, loss deduction, credit or similar item to which the assignor was entitled, to the extent assigned.

Article VIII. Managing Members

The management of the Company is reserved to the members. The name and address of each managing member is:

Carlos T. Fleitas
9730 SW 14th Street
Miami, FL 33174

Carlyns, CA
9730 SW 14th Street
Miami, FL 33174

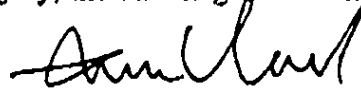
Article IX. Membership Certificate

A member's interest in the Company may be evidenced by a Membership Certificate issued by the Company.

Article X. Company Existence

The Company's existence shall begin effective as of September 18, 1996.

Under the penalties of perjury, the undersigned affirms that the facts stated herein are true.



Carlos T. Fleitas, Member
by Luis A. Uriarte as attorney-in-fact

Date: September 18, 1996

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Affidavit of Capital Contributions

LIMITED LIABILITY COMPANY:
Carlyns USA, L.C.

The undersigned member deposes and says:

1. The above named Company has at least two members.
2. The total amount of initial cash contributed by the members is \$10.00.
3. The agreed value of property other than cash contributed by the members is zero.
(If the members contributed property other than cash, a description of the property is attached.)
4. The total amount of cash or property anticipated to be contributed by the members is \$10,000,000 or less.

Under the penalties of perjury, the undersigned affirms that the facts stated herein are true.



Carlos T. Fleitas, Member
by Luis A. Uriarte as attorney-in-fact

Date: September 18, 1996

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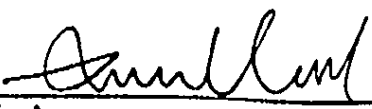
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**Certificate of Designation
Registered Agent/Registered Office**

LIMITED LIABILITY COMPANY:
Carlyns USA, L.C.

REGISTERED AGENT:
Luis Agramunt
80 SW 8th Street, Suite 2077
Miami, FL 33130

I agree to act as registered agent to accept service of process for the Company named above at the place designated in this Certificate. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.

By: 
Luis Agramunt
by Luis A. Uriarte as attorney-in-fact

Date: September 18, 1996

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FILED

Juris Magister Corporate Services,
80 SW 8th Street, Suite 2077
Miami, FL 33130
(305) 373-5802

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