SENT BY: 3/18/96 3:23 PM (((H96000003867))) ELECTRONIC FILTNG COVER SHEET TO: DIVISION OF CORPORATIONS FROM: ADORNO & ZEDER, P.A. 2601 S BAYSHORE DR DEPARTMENT OF STATE STATE OF FLORIDA SUITE 1600 409 EAST GAINES STREET MIAMI FL 33133-3302-0000 TALLAHASSEE, FL 32399 CONTACT: JUSTIN T WILSON FAX: (904) 922-4000 PHONE: (305) 860-7098 (305) 858-4777 FAX: (((H96000003867))) DOCUMENT TYPE: LIMITED LIABILITY COMPANY NAME: COMPANIA ARRENDATARIA SAN JOSE, L.C. FAX AUDIT NUMBER: H96000003867 CURRENT STATUS: REQUESTED DATE REQUESTED: 03/18/1996 TIME REQUESTED: 15:23:16 CERTIFIED COPIES: 1 CERTIFICATE OF STATUS: 0 NUMBER OF PAGES: 5 METHOD OF DELIVERY: FAX ESTIMATED CHARGE: \$337.50 ACCOUNT NUMBER: 072100000120 Note: Please print this page and use it as a cover sheet when submitting documents to the Division of Corporations. Your document cannot be processed without the information contained on this page. Remember to type the Fax Audit number on the top and bothom of all pages of the document. (((H96000003867))) ** ENTER 'M' FOR MENU. ** ENTER SELECTION AND <CR>:

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FLORIDA DEPARTMENT OF STATE Sandra B. Mortham Secretary of State

March 19, 1996

ADORNO AND SEDER PA 2601 SO BAYSHORE DRIVE STE 1600 MIAMI, FL 33133

SUBJECT: COMPANIA ARRENDATARIA BAN JOSE, L.C. (San José Leasing Company, 1

We received your electronically transmitted document. Nowever, the document has not been filed and needs the following corrections:

Section 15.16(3), Florida Statutes, requires each document to contain in the lower left-hand corner of the first page the name, address, and telephone number of the preparer of the original and, if prepared by an allocated in this state, the preparer's Florida Bar membership number.

Please provide an English translation for the entity's name in your cover letter.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (904) 487-6878.

Terri Buckley Corporate Specialist FAX Aud. #: E96000003867 Letter Number: 896A00012374

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ARTICLES OF ORGANIZATION OF COMPAÑIA ARRENDATARIA SAN JOSÉ, L.C.

The undersigned, for the purpose of forming a limited liability company under the Florida Limited Liability Company act, pursuant to Chapter 608 of the Florida Statutes, hereby maken, acknowledges and files the following Articles of Organization (Chapter Articles).

ARTICLE I. NAME

The name of the limited liability company shall be Compañia Arrendataria San José, L.C. (the "Company").

ARTICLE II. ADDRESS

The mailing address and street address of the principal office of the Company shall be 10995 Southwest 116th Street, Miami, Florida 33176.

ARTICLE III. PURPOSES AND POWERS

The Company is authorized to transact any business permitted by the laws of the State of Florida for a limited liability company.

ARTICLE IV. DURATION

The Company shall commence its existence effective as of the 11th day of March, 1996. The Company's existence shall be perpetual, unless the Company is earlier dissolved as provided in the Articles.

ARTICLE V. REGISTERED OFFICE AND AGENT

The name and street address of the registered agent of the Company in the State of Florida is Nicolás J. Gutiérrez, Jr., Esq., 2601 South Bayshore Drive, Suite 1600, Miami, Florida 33133.

ARTICLE VI. ADDITIONAL CAPITAL CONTRIBUTIONS

Each member shall make additional capital contributions to the Company, only upon the unanimous consent of all of the members.

This instrument propored by: Just In T. Wilson 2601 S. Bayahore Drive Suite 1600 Miami, Florida 33133 [305] U50-5555

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ARTICLE VII. PROFITS AND LOSSES

Profits and losses shall be allocated to the members, as provided in the Regulations, duly adopted and as amended from time to time by the members.

ARTICLE VIII. RESTRICTIONS ON MEMBERSHIP

No additional members shall be admitted to the Company, except with the unanimous written consent of all of the members of the Company and upon such terms and conditions as shall be determined by all of the members. Contributions required of new members shall be determined as of the time of admission to the Company. A member may transfer his, her or its interest in the Company, as set forth in the Regulations, but the transferce shall have no right to participate in the management of the business and affairs of the Company or become a member, unless all of the other members of the Company (except for the member proposing to dispose of his, her or its interest) approve of the proposed transfer by unanimous written consent.

ARTICLE IX. TERMINATION OF EXISTENCE

The Company shall be dissolved upon the death, retirement, resignation, expulsion, bankruptcy or dissolution of a member, or upon the occurrence of any other event that terminates the continued membership of a member in the Company, unless the business of the Company is continued by the consent of all of the remaining members, provided that there are at least two (2) remaining members.

ARTICLE T. MANAGEMENT

The Company shall be managed by five (5) managers, in accordance with the Regulations. The Regulations may contain any provisions for the regulation and management of the business and affairs of the Company, not inconsistent with Florida law or the Articles. The names and addresses of the managers of the Company, who shall serve until the first annual meeting of the members or until their successors are duly qualified and elected, are:

NAME

ADDRESS

Maria Antonio Duquesne

3630 Southwest 21st Street Miami, Florida 33145

María Antonio de Maestri

10995 Southwest 116th Street Miami, Florida 33176

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Maria Antonio Zulueta

Zubieta 12, 8° Piso San Sebastian, Guipúzcoa

España

Julian de Zulueta

10995 Southwest 116th Street Miami, Florida 33176

Beatriz de Zulueta

10995 Southwest 116th Street Miami, Florida 33176

ARTICLE XI. AMENDMENT

The Articles may be amended only by the unanimous consent of all of the members.

IN WITNESS WHEREOF, the undersigned has made and subscribed these Articles of Organization at Miami, Florida, on this 11th day of March, 1996.

Nicolas J. Cutlerrez, Jr.A. Authorized Representative

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AFFIDAVIT OF MEMBERSHIP AND CONTRIBUTIONS

The undersigned authorized representative of a member of Compañía Arrendataria San José, L.C., deposes and says:

- 1. The above-named limited liability company has at least two (2) members.
- 2. No wash is being contributed by the members at this time.
- 3. The agreed nominal value of contributions, other than cash contributed by members, is \$100,000.00. These contributions include, but are not limited to, services rendered and all rights, claims and interests in the income produced by the properties in Cuba belonging to Compania Arrendataria San José, S.A., Pedro Duquesne, Antonieta Goicoechea and María Antonia Duquesne, as well as any damages against persons illegally trafficking in such properties.
- 4. The total amount of contributions anticipated to be contributed by members is \$100,000.00. This total includes the amounts from items 2 and 3 above.

THE AFFIANT SAYS NOTHING FURTHER

Dated: March 11, 1996

Nicolas J. Gutierrez, Jr., Authorized Representative

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ACCEPTANCE OF REGISTERED AGENT

The undersigned, being the person named in the Articles of Organization of Compañía Arrendataria San José, L.C. as the registered agent of this limited liability company, hereby consents to accept service of process for the above-stated company at the place designated in the Articles of Organization and accepts the appointment as registered agent and agrees to act in this capacity. The undersigned further agrees to comply with the provisions of all applicable Florida laws relating to the proper and complete performance of my duties and is familiar with and accepts the obligations of the position as registered agent.

Dated: March 11, 1996

Nicolas J. Oltierro Registered Agent

SECRETARY OF STATE