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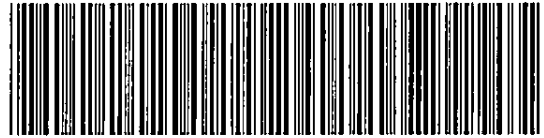
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June 11, 2025

Via Priority Mail

New Filing Section
Division of Corporations
P.O. Box 6327
Tallahassee, Florida 32314

Re: Conversion For Susan Fox, D.O., P.A. into Susan Fox, D.O., LLC

Dear Sir or Madam:

Enclosed please find the following for filing:

- (1) Certificate and Plan of Conversion For Susan Fox, D.O., P.A. into Susan Fox, D.O., LLC;
and
- (2) Articles of Organization for Susan Fox, D.O., LLC.

The enclosed documents and fees are submitted to convert Susan Fox, D.O., P.A. into Susan Fox, D.O., LLC, a Florida limited liability company in accordance with s. 605.1045, F.S.

Also enclosed, please find check number 10572 in the amount of \$150.00 (\$25 for Conversion and \$125 for Articles of Organization), as well as a self-addressed stamped envelope for your convenience to return the filed documents.

Very truly yours,

Alexander Horowitz, Esq.

Enc.

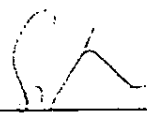
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CLERK OF DISTRICT COURT
JUDICIAL CIRCUIT IN FLORIDA
TALLAHASSEE, FL

**CERTIFICATE AND PLAN OF CONVERSION
FOR
SUSAN FOX, D.O., P.A.
INTO
SUSAN FOX, D.O., LLC**

This Certificate and Plan of Conversion and attached Articles of Organization are submitted to convert **SUSAN FOX, D.O., P.A.**, a Florida corporation (the "Corporation"), into **SUSAN FOX, D.O., LLC**, a Florida limited liability company (the "LLC"), in accordance with Sections s. 605.1045, Florida Statutes.

1. **SUSAN FOX, D.O., P.A.**, a Florida corporation, was formed on November 15, 2002.
2. The name of the Florida limited liability company is **SUSAN FOX, D.O., LLC**, and it will be the resulting entity which will be governed by the laws of Florida.
3. This Certificate and Plan of Conversion shall be effective upon filing.
4. Pursuant to the conversion transaction ("Plan of Conversion"), the shares of issued and outstanding stock of the Corporation ("Shares") shall be converted into membership interests ("Member Interests") in the LLC, as follows: The shares held by each shareholder of the Corporation immediately prior to the conversion transaction, when expressed as a percentage of the then total issued and outstanding shares, shall be converted into the same percentage of member interests in the LLC such that the percentage of stock ownership in the Corporation held by each shareholder immediately prior to the conversion transaction will equal the same percentage of member interests in the LLC held by that (former) shareholder (and now a member of the LLC) immediately after the conversion transaction.
5. The Articles of Organization of the LLC, its charter documents, are as set forth in Exhibit A attached hereto.

IN WITNESS WHEREOF, the undersigned has executed this Certificate of Conversion as of the 11th day of June, 2025.



SUSAN FOX, Authorized Representative

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TALLAHASSEE, FL

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EXHIBIT A
ARTICLES OF ORGANIZATION
OF
SUSAN FOX, D.O.
(a Florida limited liability company)

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2025 JUN 18 PM 2:10
CLERK OF THE STATE
TALLAHASSEE, FL

**ARTICLES OF ORGANIZATION
OF
SUSAN FOX, D.O., LLC**
(a Florida limited liability company)

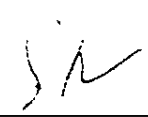
The undersigned, in forming a Florida limited liability company under the Florida Revised Limited Liability Company Act, Chapter 605 of the Florida Statutes, hereby adopts the following Articles of Organization:

1. The name of the limited liability company is **SUSAN FOX, D.O., LLC** (hereinafter, the "Company"), and all business of the Company shall be conducted under that name or under any other name, but in any case, only to the extent permitted by applicable law.

2. The mailing and principal address of the principal office of the Company is 5005 Hammock Park Drive, Coral Gables, Florida 33156.

3. The name and street address of the initial registered agent of the Company is **SUSAN FOX, D.O., 8501 S.W. 124 Avenue, Suite 211, Miami, Florida 33183.**

The undersigned has executed these Articles of Organization as of this 11th day of June, 2025.



SUSAN FOX, Member and Manager

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STATE
TALLAHASSEE, FL

ACCEPTANCE OF DESIGNATION AS REGISTERED AGENT

Having been named as registered agent and to accept service of process for **SUSAN FOX, D.O., LLC** at the place designated in paragraph 3 of the Articles of Organization, **SUSAN FOX** hereby accepts the appointment as registered agent, agrees to act in this capacity, and further agrees to comply with the provisions of all statutes relating to the proper and complete performance of its duties. **SUSAN FOX** is familiar with and accepts the obligations of his position as registered agent as provided for in Chapter 605 of the Florida Statutes.



SUSAN FOX

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