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Fax Number : (850)617-6381

From: Ana M. Sanz
Account Name : AVILA RODRIGUEZ HERNANDEZ MENA & GARRO LLP
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Enter the email address for this business entity to be used for future annual report mailings. Enter only one email address please.

Email Address: asanz@avilalaw.com

FLORIDA LIMITED LIABILITY CO.
IE CAPITAL COLLECTIONS, LLC

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ARTICLES OF ORGANIZATION
OF
IE CAPITAL COLLECTIONS, LLC

The undersigned, being a duly authorized representative of a member, desiring to form a limited liability company under and pursuant to the Florida Revised Limited Liability Company Act, Chapter 605, Florida Statutes, does hereby adopt the following Articles of Organization:

ARTICLE I
NAME

The name of the limited liability company is: IE CAPITAL COLLECTIONS, LLC
(the "Company")

ARTICLE II
ADDRESS

The mailing address and street address of the principal office of the Limited Liability Company is:

Principal Office Address:
780 NW 42 Ave., Ste 400
Miami, FL 33126

Mailing Address:
780 NW 42 Ave., Ste 400
Miami, FL 33126

ARTICLE III
REGISTERED AGENT, REGISTERED OFFICE, & REGISTERED AGENT'S SIGNATURE

The name and the Florida street address of the registered agent are:

Interamerican Corporate Services LLC
2525 Ponce De Leon Blvd., PH 12th Floor
Coral Gables, Florida 33134

Having been named as registered agent and to accept service of process for the above limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, F.S.

INTERAMERICAN CORPORATE SERVICES LLC

Docusigned by:
Alcides I. Avila
8F0F5B08C1A1416

By: _____
Alcides I. Avila, Manager

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ARTICLE IV
OPERATING AGREEMENT

The power to adopt, alter, amend, or repeal an operating agreement for the Company shall be vested in the Members of the Company.

ARTICLE V
MANAGEMENT

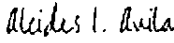
The name and address of each person or entity authorized to manage and control the Limited Liability Company:

Title:
Manager

Name and Address:
Judgment Holdings Co., Inc.
780 NW 42 Ave., Ste 400
Miami, FL 33126

IN WITNESS WHEREOF, the undersigned hereby executes these Articles of Organization as of the 9th day of May, 2025.

INTERAMERICAN CORPORATE SERVICES
LLC, as a Duly Authorized Representative of a
Member

DocuSigned by:

OF 5B0001A14T6

By: _____
Alcides I. Avila, Manager

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