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DATE: 03/27/2025

NAME: RSM AR ADVISORS LLC

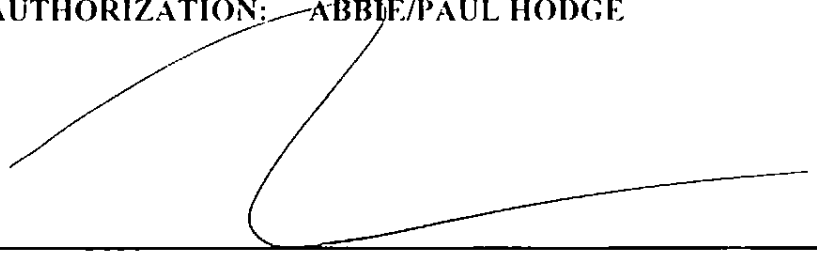
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AUTHORIZATION: ABBIE/PAUL HODGE



ARTICLES OF ORGANIZATION

Article I. Name

The name of this Florida Limited Liability Company is:

RSM AR ADVISORS LLC

Article II. Address

The Company's street address is:

C/O ICA FLORIDA LLC: 100 SE 2nd Street, Suite 2000, Miami, FL 33131

The Company's mailing address is:

C/O ICA FLORIDA LLC: 100 SE 2nd Street, Suite 2000, Miami, FL 33131

Article III. Registered Agent

The name and Street Address of the Company's registered agent is:

Florida Filing & Search Services, Inc.
155 Office Plaza Drive, Suite A
Tallahassee, FL 32301

Article IV. Transferability of Membership Interests

No members shall have the right to assign their membership interests in the Company without the written agreement of all of the membership interests, unless otherwise provided in the Company's Operating Agreement. If the assignment is not approved by all of the membership interests, the assignee shall have no right to become a member, to participate in the management of the Company, or to exercise any other rights or powers of a member. The assignee shall merely be entitled to receive the share of profits and other distributions and the allocation of income, gain, loss deduction, credit or similar item to which the assignor was entitled, to the extent assigned.

American Incorporators Ltd.
1013 Centre Rd., Suite 403-A
Wilmington, DE 19805

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Article V. Management

The initial member is:

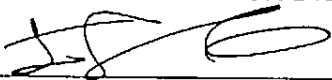
ARG ADVANCE INVESTMENT

Yamraj Building, Ground Floor, Road Town, Tortola, VG 1110, British Virgin Islands

Article VI. Company Existence

The Company's existence shall begin effective as of March 27, 2025

The undersigned authorized representative of a member executed these Articles of Organization on March 27, 2025.



Jeff Tindall.

Authorized Representative

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**CERTIFICATE OF DESIGNATION
REGISTERED AGENT/OFFICE**

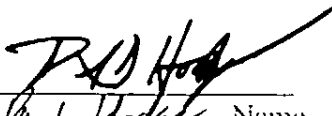
LIMITED LIABILITY COMPANY:

RSM AR ADVISORS LLC

REGISTERED AGENT/OFFICE

Florida Filing & Search Services, Inc.
155 Office Plaza Drive, Suite A
Tallahassee, FL 32301

I agree to act as registered agent to accept service of process for the
Limited Liability Company named above at the place designated in this Certificate.
I agree to comply with the provisions for all statutes relating to the
proper and complete performance of the registered agent duties. I am
familiar with and accept the obligations of the registered agent position.



Paul Dodge Name
Date: March 27, 2025

American Incorporators Ltd.
1013 Centre Rd., Suite 403-A
Wilmington, DE 19805
800-421-2661

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