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FLORIDA LIMITED LIABILITY CO.

Ruthven Development, LLC

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ARTICLES OF ORGANIZATION OF RUTHVEN DEVELOPMENT, LLC

The undersigned executes these Articles of Organization of Ruthven Development, LLC, to form a limited liability company pursuant to the Florida Revised Limited Liability Company Act.

ARTICLE I. NAME

The name of the limited liability company is: Ruthven Development, LLC

ARTICLE II. ADDRESS

The mailing and street address of the principal office of the limited liability company is 41 Lake Morton Drive, Lakeland, Florida, 33801.

ARTICLE III. REGISTERED AGENT AND OFFICE

The street address of the initial registered office of the limited liability company is 225 East Lemon Street, Suite 300, Lakeland, Florida 33801, and the name of the Company's initial registered agent at that address is David A. Miller.

Having been named to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment of registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

David A Miller

ARTICLE IV. MANAGEMENT OF COMPANY

The limited liability company is to be a manager-managed company. The initial Manager of the Company is The Ruthvens, Inc., a Florida corporation, whose address is 41 Lake Morton Drive, Lakeland, Florida 33801.

EXECUTED this 6th day of December, 2024.

David A. Miller, an authorized representative