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PECIAL I	INSTRUCTIONS:		

ARTICLES OF ORGANIZATION OF HERA OPERATIONS, LLC.

The undersigned, being authorized to execute and file these Articles, hereby certifies

that:

ARTICLE I - Name:

The name of the Limited Liability Company is:

HERA OPERATIONS, LLC.

ARTICLE II - Address:

The initial mailing address and street address of the principal office of the Limited-Liability Company is:

121 Alhambra Plaza, Suite 1500 Coral Gables, FL 33134

ARTICLE III - Registered Agent and Registered Office

The name and the Florida street address of the initial registered agent are:

Antonio Alonso PLLC 121 Alhambra Plaza, Suite 1500 Coral Gables, FL 33134

ARTICLE IV - Managers

The name and address of each person authorized to manage and control the Limited Liability Company:

<u>Title</u> Name and Address

Manager Hector Castro

121 Alhambra Plaza, Suite 1500

Coral Gables, FL 33134

Manager Deysy Matheus

121 Alhambra Plaza, Suite 1500

Coral Gables, FL 33134

IN WITNESS WHEREOF, I have signed these Articles of Organization as an authorized representative of a member and acknowledge them to be my act this 13 day of November, 2024.

Name: Hector Castro

(In accordance with Section 605.0203 (1) (b), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true. I am aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in Section 817.155, F.S.)

Name: Hector Castro

STATEMENT ACCEPTING APPOINTMENT AS REGISTERED AGENT

I hereby accept the designation as registered agent to accept service of process for the above stated limited liability company at the place designated in this statement. I am familiar with and accept the obligations of my position as registered agent under Chapter 605, Florida Statutes.

(In accordance with Section 605.0203(1)(b), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true. I am aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in Section 817.155, F.S.)

Signature of Registered Agent

Antonio Alonso PLLC, a Florida professional limited liability company

By: Antonio Alonso, its Manager