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Division of Corporations

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Florida Department of State
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Fax Number : (850)617-6381

From:

Account Name : JOSHUA T. KELESKE, P.L.
Account Number : I20100000068
Phone : (813)254-0044
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Enter the email address for this business entity to be used for future annual report mailings. Enter only one email address please.

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FLORIDA LIMITED LIABILITY CO.

J & A REALTY, LLC

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T.J.H.
11/13/24

ARTICLES OF ORGANIZATION
OF
J & A REALTY, LLC

The undersigned authorized representative does hereby certify that the persons so identified herein have associated themselves together for the purpose of forming a limited liability company (the "Company") under the laws of the State of Florida.

ARTICLE I
NAME

The name of the Company shall be: J & A REALTY, LLC.

ARTICLE II
ADDRESS AND PLACE OF BUSINESS

The mailing and street address for the Company's principal office is 4401 W Ballast Point Blvd., Tampa, FL 33611.

ARTICLE III
MANAGEMENT

The Company shall be manager-managed. The initial manager is MASSIEL REYNALDO PAJAN, whose address is 4401 W Ballast Point Blvd., Tampa, FL 33611.

ARTICLE IV
REGISTERED OFFICE AND REGISTERED AGENT

The street address of the Company's initial registered office in Florida is 4401 W Ballast Point Blvd., Tampa, FL 33611, and the name of its initial registered agent is MASSIEL REYNALDO PAJAN. The Company may change its registered office or its registered agent or both by filing with the Department of State of the State of Florida a statement complying with Section 605.0014, Florida Statutes.

ARTICLE V
ACKNOWLEDGMENT


The members of the Company, through their undersigned authorized representative do hereby certify that the foregoing constitutes the proposed Articles of Organization of J & A REALTY, LLC. These Articles of Organization may be amended from time to time by consent of the members holding a majority of the voting interests of the Company, or otherwise in the manner now or hereafter prescribed in the Company's Operating Agreement, consistent with the laws of the State of Florida.

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ARTICLES OF ORGANIZATION OF
J & A REALTY, LLC

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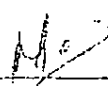
IN WITNESS WHEREOF, the undersigned has executed these Articles of Organization this 8th
day of November, 2024.


MASSIEL REYNALDO PAJAN, Authorized Agent

ACCEPTANCE BY REGISTERED AGENT

Having been appointed the registered agent of J & A REALTY, LLC, the undersigned accepts such
an appointment, agrees to act in such capacity and accepts the obligations proposed by Section 605.0113,
Florida Statutes.

EXECUTED this 8th day of November, 2024.


MASSIEL REYNALDO PAJAN

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