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Florida Department of State

Division of Corporations  
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**FLORIDA LIMITED LIABILITY CO.  
Harbor Capital Associates, LLC**

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**ARTICLES OF ORGANIZATION  
FOR  
HARBOR CAPITAL ASSOCIATES, LLC**

**ARTICLE I – NAME**

The name of the limited liability company is Harbor Capital Associates, LLC

**ARTICLE II – ADDRESS**

The mailing address of the company is 541 Norsota Way, Sarasota, Florida 34242, and street address of the principal office of the company is 541 Norsota Way, Sarasota, Florida 34242.

**ARTICLE III – REGISTERED AGENT, REGISTERED OFFICE  
AND REGISTERED AGENT'S SIGNATURE**

The name and the Florida street address of the initial registered agent are:

LPS CORPORATE SERVICES, INC.  
1858 Ringling Boulevard, Suite 300  
Sarasota Florida 34236

Having been named as registered agent and to accept service of process for the above stated limited liability company, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, F.S.

LPS CORPORATE SERVICES, INC.,  
a Florida corporation

By:   
John Patterson  
Its President

**ARTICLE IV – MANAGEMENT**

The limited liability company is to be managed by one or more managers and is, therefore, a manager-managed company. The name and address of the initial managers are:

John Patterson  
1858 Ringling Boulevard, Suite 300  
Sarasota, Florida 34236


Laurence R. Saslaw  
541 Norsota Way  
Sarasota, Florida 34242

Robert Waechter  
4343 Sawyer Road  
Sarasota, Florida 34233

**ARTICLE V — LIMITATION ON AGENCY AUTHORITY OF MEMBERS**

No member of the company shall be an agent of the company solely by virtue of being a member.

Dated: October 12 2024

  
John Patterson  
Authorized Representative of Member