Florida Department of State

Note: Please print this page and use it as a cover sheet. Type the fax audit number (shown below) on the top and bottom of all pages of the document.

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To:

Division of Corporations

Fax Number : (850)617-6381

From:

Account Name : GERALD WEINBERG, P.C.

Account Number : I20030000043

Phone : (800)342-9856

Fax Number

: (800)354-3381

Enter the email address for this business entity to be used for future : annual report mailings. Enter only one email address please.

Email Address:____

FLORIDA LIMITED LIABILITY CO. NOVADA CEMENT FL, LLC

Certificate of Status	0
Certified Copy	0
Page Count	02
Estimated Charge	\$125.00

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No. 1794 P. 2

Title William

ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I - Name:

The name of the Limited Liability Company is:

Novada Cement PL, LLC

(Must contain the words "Limited Liability Company, "L.L.C.," or "LLC.")

ARTICLE II - Address:

The mailing address and street address of the principal office of the Limited Liability Company is:

Principal Office Address:

Mailing Address:

4830 West Kennedy Blvd, Suite 600

Tampa, PL 33609

4830 West Kennedy Blvd, Suite 600 Tampa, PL 33609

ARTICLE III - Registered Agent, Registered Office, & Registered Agent's Signature:

(The Limited Liability Company cannot serve as its own Registered Agent. You must designate an individual or another business entity with an active Florida registration.)

The name and the Plorida street address of the registered agent are:

INCORPORATING SERVICES, LTD., INC.

Name

1540 GLENWAY DR

Plorida street address (P.O. Box NOT acceptable)

TALLAHASSEE

FL

32301

City

State Zip

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, F.S.

/s/ MELISSA MOREAU ASSIST. SECRETARY

Registered Agent's Signature (REQUIRED)

(CONTINUED)

PACIFICATION OF THE ALIONS

424000000000

Title:	Name and Address:
"AMBR" = Authorized Member	trame and Address:
"MGR" = Manager	
AMBR	NOVADA CEMENT US, INC.
	Strawinskylaan 661, Tower C-6, 1077 XX
	Amsterdam, the Netherlands
	• ,
	•
(Use attachment if necessary)	:
•	
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Typed or printed name of signee

Filing Fees:

\$125.00 Filing Fee for Articles of Organization and Designation of Registered Agent

\$ 30.00 Certified Copy (Optional)

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\$ 5.00 Certificate of Status (Optional)

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