Division of Corporations

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FLORIDA LIMITED LIABILITY CO. BY THREE DEVELOPERS LLC

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ARTICLES OF ORGANIZATION OF BY THREE DEVELOPERS LLC

The undersigned, being an authorized representative of the Member(s), desiring to form a limited liability company under and pursuant to the Florida Revised Limited Liability Company Act, Chapter 605, Florida Statutes, do hereby adopt the following Articles of Organization:

ARTICLE I NAME

The name of the limited liability company is BY THREE DEVELOPERS LLC (the "Company").

ARTICLE II ADDRESSES

The principal place of business and mailing address of the Company is:

8879 SW 131 Street Miami, Florida 33176

ARTICLE III REGISTERED AGENT AND OFFICE

The Company designates The Legal Team PLLC as its initial registered agent to accept service of process within the State of Florida, with its principal address at 4000 Ponce de Leon, Suite 470, Coral Gables, Florida 33146.

ARTICLE IV DURATION AND CONTINUATION

The period of the Company's duration shall commence with the filing of these Articles of Organization with the Secretary of State, and shall continue perpetually, unless terminated in accordance with the Company's Operating Agreement, if any, or (ii) by the written agreement of a majority of ownership interest.

ARTICLE VI MANAGEMENT

The business of the Company shall be conducted, carried on, and managed by three (3) Annagers and is, therefore, a manager-managed Company. The Manager(s) shall also have the rights and responsibilities described in the Operating Agreement of the Company, if applicable.

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f. ..

The Manager(s) shall serve in such capacity until his, her, or their successor(s) is/are duly elected and qualified.

ARTICLE VII MANAGERS

The name and address of the initial Managers of the Company are:

JD's Miami Developer & Owner's Rep LLC 8879 SW 131 Street Miami, Florida 33176

> KC Investment Group, LLC 1815 SW 85th Court Miami, Florida 33155

> > ZS Empire LLC 1830 NW 7 Street Suite 202 Miami, Florida 33125

ARTICLE IX PURPOSE

The purpose for which the Company is being formed is to engage in any activity or business permitted under the laws of the United States and the State of Florida including activities within the United States and abroad.

ARTICLE X ADDITIONAL MEMBERS

Additional Members may be admitted upon the written consent of the majority ownership interest, and upon the written application of such new Member, or otherwise in the manner set forth in the Operating Agreement of the Company, if applicable.

ARTICLE XI OPERATING AGREEMENT

The power to adopt, alter, amend, or repeal an Operating Agreement of the Company shall be vested in the Managers of the Company in the manner set forth in the Operating Agreement of the Company, if any.

EFFECTIVE DATE

The Effective Date of the Company shall be the date these Articles are filed with the Florida Department of State, Division of Corporations.

IN WITNESS WHEREOF, the undersigned has hereunto set his hand and seal this 25th day of September 2024.

ON BEHALF OF THE MEMBER(S):

Karel Suarez
Karel Suarez

ACCEPTANCE OF REGISTERED AGENT

The undersigned agrees to act as registered agent for BY THREE DEVELOPERS LLC to accept service of process at the place designated in these Articles of Organization, and to comply with the provisions of Chapter 605, Florida Statutes, and acknowledges that the undersigned is familiar with, and accepts, the obligations of such position this 25th day of September 2024.

— Docusioned by: Kasel Suasey

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Karel Suarez, Esq., on behalf of The Legal Team, PLLC, Registered Agent

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