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2024



CSC - Tallahassee  
1201 Hays Street  
Tallahassee, FL 32301-2607  
850-558-1500, Ext: x62969

To: Department Of State, Division Of Corporations  
From: Amanda Miller  
Ext: x62969  
Date: 09/12/24  
Order #: 1622845-1  
Re: HETC IX, LLC  
Processing Method: Routine

TO WHOM IT MAY CONCERN:

A handwritten signature in black ink, appearing to read 'Amanda Miller', is written over the 'TO WHOM IT MAY CONCERN:' line.

Enclosed please find:

Certificate of Formation/Incorporation

Amount to be deducted from our State Account: \$125.00 - FL State Account Number:  
120000000195

Please take the following action:

File in your office on basis  
Issue Proof of Filing

Special Instructions:

Thank you for your assistance in this matter. If there are any problems or questions with this filing, please call our office.

**ARTICLES OF ORGANIZATION**

**OF**

**HETC IX, LLC**

Pursuant to Section 605.0201 of the Florida Revised Limited Liability Company Act, **HETC IX, LLC** hereby adopts the following Articles of Organization:

**Article I**

The name of the limited liability company is:

HETC IX, LLC (the "Company").

**Article II**

The street address of the principal office of the Company is:

3000 Taft Street, Hollywood, Florida 33021

**Article III**

The mailing address of the Company is:

3000 Taft Street, Hollywood, Florida 33021

**Article IV**

The effective date for this Company shall be the date this Articles of Organization are filed with the Secretary of State of the State of Florida.

**Article V**

The name, titles and address of the person authorized to manage the Company is:

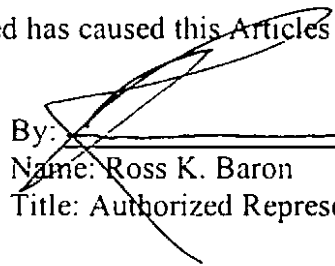
Carlos L. Macau, Jr.                      Sole Manager  
3000 Taft Street, Hollywood, Florida 33021

**Article VI**

The name and Florida Street address of the Registered Agent is:

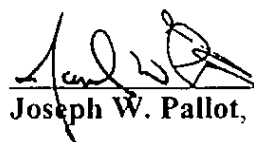
Joseph W. Pallot  
825 Brickell Bay Drive, Suite 1644, Miami, Florida 33131.

**IN WITNESS WHEREOF**, the undersigned has caused this Articles of Organization to be executed this 11<sup>th</sup> day of September 2024.

By:   
Name: Ross K. Baron  
Title: Authorized Representative

**Registered Agent's Acceptance:**

*Having been named as registered agent and to accept service of process for the above stated Company at the place designated in the Articles of Organization. I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provision of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.*

  
\_\_\_\_\_  
**Joseph W. Pallot, for himself**

CSC FIN-65454

2024

9:5.