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(Requestor's Name)	
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PICK-UP WAIT MAIL	
(Business Entity Name)	
(Document Number)	
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Certified Copies Certificates of Status	
Special Instructions to Filing Officer:	

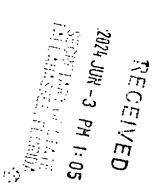
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COVER LETTER

TO: New Filing Section Division of Corporations	
SUBJECT: FSG HOLDING INVESTMENTS LLC	
(Name of Resulting Florida Limited Company)	
The enclosed Articles of Conversion, Articles of Organization, and fees at Business Entity" into a "Florida Limited Liability Company" in accordance	
Please return all correspondence concerning this matter to:	
BERENICE IPIA-FELICIANO	
(Contact Person) PRATS FERNANDEZ & CO PA	
(Firm/Company) 999 PONCE DE LEON BLVD. STE 1110PH	
(Address)	
CORAL GABLES, FL 33134	
(City, State and Zip Code) ADMIN@PRATSFERNANDEZ.COM	
E-mail Address: (to be used for future annual report notifications)	
For further information concerning this matter, please call:	
BERENICE IPIA-FELICIANO 31, 305 ,450 1644	20
(Name of Contact Person) (Area Code) (Daytime Tele	phone Number)
BERENICE IPIA-FELICIANO (Name of Contact Person) (Area Code) (Daytime Tele Enclosed is a check for the following amount: (All checks processed by the dollars and drawn on a bank located in the United States) (S150.00 Filing Fees	nis office must be payable in US
(\$25 for Conversion and Certificate of and Certified Copy Certifie	6.00 Filling Fees, and Copy, and tate of Status
Mailing Address:Street AddressNew Filing SectionNew Filing SectionDivision of CorporationsDivision of CorporationsP.O. Box 6327The Centre of	ection orporations

2415 N. Monroe Street, Suite 810

Tallahassee, FL 32303

Tallahassee, FL 32314

Articles of Conversion For "Other Business Entity"

Into

Florida Limited Liability Company

The Articles of Conversion and attached Articles of Organization are submitted to convert the following "Other Business Entity" into a Florida Limited Liability Company in accordance with s.605.1045, Florida Statutes.

1. The name of the "Other Business Entity" immediately prior to the filing of the Articles of Conversion is: FSG HOLDING INVESTMENTS LLC
(Enter Name of Other Business Entity)
2. The "Other Business Entity" is a LLC (Enter entity type Example: corporation limited partnership general partnership common law or business trust etc.)
traner entry type: Taximple: Cott/Anticot, minico particolary, general particolary, community of particolary,
First organized, formed or incorporated under the laws of DELAWARE
(Enfer state, or If a non-O.S. entity, the name of the country)
" FEBRUARY 16, 2023
on FEBRUARY 16, 2023 (date of organization, formation or incorporation)
3. The name of the Florida Limited Liability Company as set forth in the attached Articles of Organization: DULZAMARA USA LLC
(Enter Name of Florida Limited Liability Company)
4. If not effective on the date of filing, enter the effective date:
(The effective date: Cannot be prior to date of receipt or filed date nor more than 90 calendar dass after the date this document is filed by the Florida Department of State.)
Note: If the date inserted in this block does not meet the applicable statutory filing requirements, this date will not be lister as the document's effective date on the Department of State's records.
5. The plan of conversion has been approved in accordance with all applicable statutes.
6. The "Converted or Other Business Entity" has agreed to pay any members having appraisal rights the amount to which such members are entitled under ss. 605,1006 and 605,1061-605,1072, F.S.

\$30.00 (Optional)

\$5.00 (Optional)

Certified Copy:

Certificate of Status:

ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I - Name: The name of the Limited Liability Company is:			
OULZAMARA USA LLC (Must contain the words "Limited Liability	Company, "	L.L.C.," or "LLC.")	
ARTICLE II - Address: The mailing address and street address of the prin	ncipal off	ice of the Limited L	iability Company is:
Principal Office Address:	Mailing	(Address:	
999 PONCE DE LEON BLVD. STE. 1110PH CORAL GABLES, FL 33134	P.O. BOX	140970 ABLES, FL 33114	
ARTICLE III - Registered Agent, Registered (The Limited Liability Company cannot serve as its own Register business entity with an active Florida registration.) The name and the Florida street address of the respective property of the PRATS FERNANDEZ & COPA	red Ageni.	t (id must designme an mo.	's Signature: vidual or another
Name			
999 PONCE DE LEON BLVD. STE.	1110PH		
Florida street address (P.O.		$\overline{\mathrm{T}}$ acceptable)	20
CORAL GABLES,	FL	33134	ZOZI JUN
City		Zip	<u> </u>
Having been named as registered agent and to liability company at the place designated in registered agent and agree to act in this capact statutes relating to the proper and complete paccept the obligations of my position as reg	this certi ity. I furti verforma	picale, i nereby accep her agree to comply v ace of my duties, and	with the provisions of all I am familiar with and
Registered Agent's Sign	nature (RI	EQUIRED)	
(CONTIN	UED)		

The name and address of each person authorized to manage and control the Limited Liability Company:

<u>Title:</u>	Name and Address:		
"AMBR" = Authorized Member			
"MGR" = Manager	ANDRES F. SANCHEZ CUARTAS		
	P.O. BOX 140970		
	CORAL GABLES, FL 33114		
MGR	CAROLINA GONZALEZ ARANGO		
	P.O. BOX 140970		
	CORAL GABLES, FL 33114	<u> </u>	
MGR	DULZAMARA S.A.S		
	P.O. BOX 140970		
	CORAL GABLES, FL 33114		
		<u> </u>	
(Use attachment if necessary)			
		202	
DEECE PAGOA			·=vj
ARTICLE V: Other provisions, if any.		2024 JUN 3	9
IN. 38-4256231		<u> </u>	-
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<u>required</u> signature:		9: 47 State	C
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Signature of a member or an authorized representative of a member

This document is executed in accordance with section 605.0203 (1) (b), Florida Statutes. I am aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.

ANDRES F. SANCHEZ CUARTAS

Typed or printed name of signee

Filing Fees

\$125.00 Filing Fee for Articles of Organization and Designation of Registered Agent \$ 30.00 Certified Copy (Optional) \$ 5.00 Certificate of Status (Optional)