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**FLORIDA LIMITED LIABILITY CO.  
ALDRICH USA LLC**

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**ARTICLES OF ORGANIZATION  
OF  
ALDRICH USA LLC  
(a Florida limited liability company)**

The undersigned, in forming a Florida limited liability company under the Florida Revised Limited Liability Company Act, Chapter 605 of the Florida Statutes, hereby adopts the following Articles of Organization:

**ARTICLE I  
NAME**

The name of the limited liability company is Aldrich USA LLC (hereinafter, the "**Company**").

**ARTICLE II  
MAILING AND PRINCIPAL ADDRESS**

The mailing address and street address of the principal office of the Company is 1450 Brickell Avenue, Suite 1900, Miami, Florida 33131.

**ARTICLE III  
REGISTERED AGENT AND REGISTERED OFFICE**

The name and street address of the Company's registered agent is James D. Gassenheimer, 1450 Brickell Avenue, Suite 1900, Miami, Florida 33131.

**ARTICLE IV  
MANAGEMENT**

The Company shall be manager-managed. The name and address of the initial manager of the Company is:

Michael Flacks  
1450 Brickell Avenue, Suite 1900  
Miami, Florida 33131

IN WITNESS WHEREOF, the undersigned has executed these Articles of Organization as of the 3<sup>rd</sup> day of May, 2024.

/s/ James D. Gassenheimer  
James D. Gassenheimer, Authorized Representative

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ACCEPTANCE OF DESIGNATION AS REGISTERED AGENT

Having been named as registered agent and to accept service of process for ALDRICH USA LLC at the place designed in Article III of the Articles of Organization, the undersigned hereby accepts the appointment as registered agent and agrees to act in this capacity. The undersigned further agrees to comply with the provisions of all statutes relating to the proper and complete performance of his duties, and is familiar with and accepts the obligations of the position as registered agent as provided for in Chapter 605, F.S.

/s/ James D. Gassenheimer  
James D. Gassenheimer

Dated: May 3, 2024

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