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FLORIDA LIMITED LIABILITY CO.

O & O Real Estate, LLC

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ARTICLES OF ORGANIZATION FOR O & O REAL ESTATE, LLC

(A Florida Limited Liability Company)

The undersigned, for the purpose of forming a limited liability company under the laws of the State of Florida, pursuant to the Florida Revised Limited Liability Company Act (the "Act"), hereby adopts the following Articles of Organization:

ARTICLE 1 NAME

The name of the Limited Liability Company is O & O REAL ESTATE, LLC (the "Company").

ARTICLE 2 DURATION

The Company shall exist on the date of filing of these Articles with the Secretary of State of the State of Florida. The duration of the Company shall be perpetual.

ARTICLE 3 NATURE OF BUSINESS

The Company is organized for the purpose of transacting any and all lawful business permitted under the Act.

ARTICLE 4 ADDRESS

The initial principal office address and mailing address of the Company is 5790 Estelle Street, Jacksonville, Florida 32254.

ARTICLE 5 INITIAL REGISTERED AGENT AND REGISTERED OFFICE

The street address of the initial registered office of the Company is 1322 McGrits Creek W., Jacksonville, Florida 32221, and the name of the initial registered agent of the Company at that address is Charles E. O'Neal.

ARTICLE 6 MANAGEMENT AND OFFICERS

The Company shall be member-managed in accordance with the Company's Operating Agreement. The initial member of the company shall be Charles E. O'Neal.

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ARTICLE 7 AMENDMENT

The company reserves the right to amend or repeal any provision contained in these Articles of Organization, and any right conferred upon the members is subject to this reservation.

IN WITNESS WHEREOF the undersigned has executed these Articles this 30th day of January , 2024.

Charles E. O'Mal

Charles E. O'Neal, Authorized Person

(In accordance with Section 605.0205(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

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ACCEPTANCE BY REGISTERED AGENT

Having been named as registered agent and to accept the service of process for the above-stated limited liability company at the place designated in these Articles, Charles E. O'Neal hereby accepts the appointment as registered agent and agrees to act in this capacity. Charles E. O'Neal further agrees to comply with the provisions of all statutes relating to the proper and complete performance of his duties, and is familiar with and accepts the obligations of his position as registered agent as provided for in Chapter 605, F.S.

Charles E. O'Neal

Charles E. O'Neal

Dated: January 30, 2024