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**FLORIDA LIMITED LIABILITY CO.
ANCHOR SPINE AND JOINT REAL ESTATE LLC**

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Help

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ARTICLES OF ORGANIZATION
OF
ANCHOR SPINE AND JOINT REAL ESTATE LLC

The undersigned authorized representative does hereby certify that the persons so identified herein have associated themselves together for the purpose of forming a limited liability company (the "Company") under the laws of the State of Florida.

ARTICLE I
NAME

The name of the Company shall be: ANCHOR SPINE AND JOINT REAL ESTATE LLC.

ARTICLE II
ADDRESS AND PLACE OF BUSINESS

The mailing and street address for the Company's principal office is 5100 W. Kennedy Blvd. #280, Tampa, FL 33609.

ARTICLE III
MANAGEMENT

The Company shall be manager-managed. The initial managers are:

RODNEY RODRIGO
5100 W. Kennedy Blvd. #280
Tampa, FL 33609

NIKHIL PATEL
5100 W. Kennedy Blvd. #280
Tampa, FL 33609

ARTICLE IV
REGISTERED OFFICE AND REGISTERED AGENT

The street address of the Company's initial registered office in Florida is 5100 W. Kennedy Blvd. #280, Tampa, FL 33609, and the name of its initial registered agent is RODNEY RODRIGO. The Company may change its registered office or its registered agent or both by filing with the Department of State of the State of Florida a statement complying with Section 605.0014, Florida Statutes.

ARTICLE V
ACKNOWLEDGMENT

The members of the Company, through their undersigned authorized representative, do hereby certify that the foregoing constitutes the proposed Articles of Organization of ANCHOR SPINE AND JOINT REAL ESTATE LLC. These Articles of Organization may be amended from time to time by consent of the members holding a majority of the voting interests of the Company, or otherwise in the

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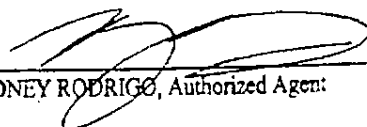
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ARTICLES OF ORGANIZATION OF
ANCHOR SPINE AND JOINT REAL ESTATE LLC

PAGE 2

manner now or hereafter prescribed in the Company's Operating Agreement, consistent with the laws of the State of Florida.

IN WITNESS WHEREOF, the undersigned has executed these Articles of Organization this 29th day of JANUARY, 2024.


RODNEY RODRIGO, Authorized Agent

ACCEPTANCE BY REGISTERED AGENT

Having been appointed the registered agent of ANCHOR SPINE AND JOINT REAL ESTATE LLC, the undersigned accepts such an appointment, agrees to act in such capacity and accepts the obligations proposed by Section 605.0113, Florida Statutes.

EXECUTED this 29th day of JANUARY, 2024.


RODNEY RODRIGO

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