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Division of Corporations

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: (850)617-6381

Account Name : THE LAW OFFICE OF JEFFREY DOWD, PA

Account Number : I20220000036 Phone

: (813)773-3529

Fax Number

: (813)535-4726

Enter the email address for this business entity to be used for future annual report mailings. Enter only one email address please.

Email Address:

jeff@dowdlaw.com

FLORIDA LIMITED LIABILITY CO. B & R Investing, LLC

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T. MATTHEWS JAN 29 2024

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ARTICLES OF ORGANIZATION OF B & R INVESTING, LLC

a Florida limited liability company

FILED

2024 JAN 29 PM 2: 03

The following Articles of Organization are adopted by the members of B & R INVESTING, LLC, a limited liability SSEE. FL company established and governed by the limited liability company laws of the state of Florida (the "Act").

ARTICLE I - Name: The name of this limited liability company (the "Company") is B & R INVESTING, LLC.

ARTICLE II - Address:

The Principal Address of the Company will be:

3535 Gallagher Rd., Dover, FL 33527; and,

The Mailing Address of the Company will be:

the same.

ARTICLE III - Registered Agent and Office for Service of Process. The Company's initial Registered Office for Service of process will be at 523 E. Lumsden Rd., Brandon, FL 33511, and the name of its initial Registered Agent for service of process at that address will be The Law Office of Jeffrey Dowd, PA.

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, F.S.

Registered Agent Signature

ARTICLE IV - Management. The Company shall be a member-managed company and the name and address of each person authorized to manage and control the Limited Liability Company are as follows:

MBR JAMES BALLARD,

3535 Gallagher Rd.

Dover, FL 33527

MBR

NICHOLAS ROSS

9414 Barrington Oaks Dr.

Dover, FL 33527

The effective date of the Limited Liability Company shall be the date of filing.

REQUIRED SIGNATURE:

James Ballard

JAMES BALLARD

Signature of a member or an authorized representative of a member.

This document is executed in accordance with section 605 0203 (1) (b). Florida Statutes, I am aware that any false information submitted in a document to the Department of State constitutes a third-degree felony as provided for in § 817-155, F.S.