

**Electronic Articles of Organization
For
Florida Limited Liability Company**

**L24000005048
FILED 8:00 AM
December 27, 2023
Sec. Of State
tscott**

Article I

The name of the Limited Liability Company is:
BLANCHARD FLOORING SYSTEMS, LLC

Article II

The street address of the principal office of the Limited Liability Company is:
6 EAST BAY STREET
600
JACKSONVILLE, FL. US 32202

The mailing address of the Limited Liability Company is:
6 EAST BAY STREET
600
JACKSONVILLE, FL. US 32202

Article III

The name and Florida street address of the registered agent is:
CATRINA H MARKWALTER
4776 STATE ROAD 13 NORTH
SAINT JOHNS, FL. 32259

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: CATRINA MARKWALTER

Article IV

The name and address of person(s) authorized to manage LLC:

Title: MGR
JEREMY J. BLANCHARD COMPANY, LLC
4919 MONROE FOREST DRIVE
JACKSONVILLE, FL. 32257 US

Title: MGR
LIVE OAK HOLDINGS GROUP, LLC
100 NORTH LAURA STREET, SUITE 900
JACKSONVILLE, FL. 32202 US

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Article V

The effective date for this Limited Liability Company shall be:

12/21/2023

Signature of member or an authorized representative

Electronic Signature: HEIDI DEMPSEY

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.