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FLORIDA LIMITED LIABILITY CO. **KLPH INCENTIVE HOLDCO, LLC**

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ARTICLES OF ORGANIZATION OF **KLPH INCENTIVE HOLDCO, LLC**

The undersigned, being a duly authorized representative of the member, desiring to form a limited liability company under and pursuant to the Florida Revised Limited Liability Company Act. Chapter 605, Florida Statutes (the "Act"), does hereby adopt the following Articles of Organization:

ARTICLE I. NAME

The name of the limited liability company is "KLPH Incentive Holdco, LLC" (the "Сотралу").

ARTICLE IL ADDRESS

The principal and mailing address office of the Company is:

1749 NE Miami Ct., #101 Miami, FL 33132

ARTICLE III. REGISTERED AGENT AND OFFICE

The Company designates 1201 Hays St. Tallahassee, FL 32301 as the street address of the initial registered agent of the Corporation and names Corporation Service Company as the Corporation's initial registered agent at that address to accept service of process within this state.

ARTICLE IV. DURATION AND CONTINUATION

The period of the Company's duration shall commence with the filing of these Articles of Organization with the Secretary of State, and shall continue perpetually, unless terminated in accordance with the Company's Operating Agreement or pursuant to the Act, as amended from time to time.

ARTICLE V. MANAGEMENT AND AUTHORITY

The Company shall be conducted, carried on, and managed by its sole member and is, therefore, a member-managed Company. The name and address of the initial member authorized to manage and control the Company are:

> KLPH Holdings, Inc. 1749 NE Miami Ct., #101 Miami, FL 33132

Pursuant to Section 605.04074. Florida Statutes, no member of the Company'shall be an agent of the Company solely by virtue of being a member, and no member shall have authority to incur debt or contractual liability on behalf of the Company solely by virtue of being a member



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ARTICLE VI. PURPOSE

The purpose for which the Company is being formed is to engage in any activity or business permitted under the laws of the United States and the State of Florida including activities within the United States and abroad.

IN WITNESS WHEREOF, the undersigned has hereunto set his hand and seal this 8th day of November, 2023.

/s/ Kenneth Lieber Kenneth Lieber, Duly Authorized Representative of the Member



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ACCEPTANCE OF REGISTERED AGENT

The undersigned agrees to act as registered agent for KLPH Incentive Holdco, LLC to accept service of process at the place designated in these Articles of Organization, and to comply with the provisions of Chapter 605. Florida Statutes, and acknowledges that the undersigned is familiar with, and accepts, the obligations of such position on this 8th day of November, 2023.

By:_

Corporation Service Company

/s/ Doreen S. Haeselin

Name: Doreen S. Haeselin Title: Assistant Vice President

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