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ARTICLES OF ORGANIZATION 2023 HOY -7 PM 4: 20 A LIT RY OF STATE Y COMPANY ASSEE, FL FLORIDA LIMITED LIABILIT

ARTICLE 1 - Name:

The name of the Limited Liability Company is: (Must end with the words "Limited Liability Company, "LLC." or "LLC."

Arenas Airlines C.A. LLC

ARTICLE II - Address:

The mailing address and street address of the principal office of the Limited Liability Company is:

9880SW 68th ST. Miami Fl. 33173

ARTICLE III - Registered Agent, Registered Office:

The name and the Florida street address of the registered agent are: (The Limited Liability Company cannot serve as its own Registered Ayent. You must designate an individual or another business entity with an active Florida registration.)

> Maira Castellon 9880 SW 68th ST. Miami F1. 33173

The name and title of each person authorized to manage and control the Limited Liability Company:

Maira Castellon -AMBR

EIN: 93-4289746

Required Signatures:

Signature of a member or an authorized representative of a member.

In accordance with section 605,0203 (1) (b), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true. I am aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.

Maira Castellon

Typed or printed name of signee

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate. I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for In Chapter 605, F.S..

Registered Agent's Signature (REQUIRED)