Electronic Articles of Organization For Florida Limited Liability Company

L23000489044 FILED 8:00 AM October 25, 2023 Sec. Of State klovelace

Article I

The name of the Limited Liability Company is: BESPALKO MANAGEMENT CONSULTING

Article II

The street address of the principal office of the Limited Liability Company is:

524 SPINNAKER LANE LONGBOAT KEY, FL. 34228

The mailing address of the Limited Liability Company is:

524 SPINNAKER LANE LONGBOAT KEY, FL. 34228

Article III

Other provisions, if any:

BESPALKO MANAGEMENT CONSULTING PROVIDES ADVICE, GUIDANCE AND EXPERTISE ON LEADERSHIP, COMMERCIAL EXECUTION AND MANAGEMENT OF BUSINESSES PARTICULARLY BUT NOT EXCLUSIVELY IN THE MEDICAL DEVICE OR IN VITRO DIAGNOSTICS INDUSTRIES.

Article IV

The name and Florida street address of the registered agent is:

DAVID W BESPALKO 524 SPINNAKER LANE LONGBOAT KEY, FL. 34228

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: DAVID BESPALKO

Article V

The name and address of person(s) authorized to manage LLC:

Title: AR DAVID W BESPALKO 524 SPINNAKER LANE LONGBOAT KEY, FL. 34228

Title: AP BESPALKO TRACY 524 SPINNAKER LANE LONGBOAT KEY, FL. 34228 L23000489044 FILED 8:00 AM October 25, 2023 Sec. Of State klovelace

Article VI

The effective date for this Limited Liability Company shall be:

10/25/2023

Signature of member or an authorized representative

Electronic Signature: DAVID BESPALKO

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.