

**Electronic Articles of Organization
For
Florida Limited Liability Company**

**L23000425130
FILED 8:00 AM
September 12, 2023
Sec. Of State
jsdennis**

Article I

The name of the Limited Liability Company is:

CALCAR LLC

Article II

The street address of the principal office of the Limited Liability Company is:

851 NE 1ST AVE
UNIT 1205
MIAMI, FL. US 33132

The mailing address of the Limited Liability Company is:

851 NE 1ST AVE
UNIT 1205
MIAMI, FL. US 33132

Article III

Other provisions, if any:

CONSULTING SERVICES WITHIN REAL ESTATE, BUSINESS, DESIGN
AND MARKETING TECHNOLOGY

Article IV

The name and Florida street address of the registered agent is:

CAROLINE GYLLENSPORRE
851 NE 1ST AVE
UNIT 1205
MIAMI, FL. 33132

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: CAROLINE GYLLENSPORRE

Article V

The name and address of person(s) authorized to manage LLC:

Title: MGR
CAROLINE GYLLENSPORRE
851 NE 1ST AVE, UNIT 1205
MIAMI, FL. 33132 US

Title: MGR
GUSTAF GYLLENSPORRE
VALHALLAVAGEN 150C
STOCKHOLM, SE. 11524 SE

Title: MGR
CALCAR AB
VALHALLAVAGEN 150C
STOCKHOLM, SE. 11524 SE

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Signature of member or an authorized representative

Electronic Signature: GUSTAF GYLLENSPORRE

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.