

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L23000341498
FILED 8:00 AM
July 19, 2023
Sec. Of State
olsimmons

Article I

The name of the Limited Liability Company is:
3960 HOLDING COMPANY LLC

Article II

The street address of the principal office of the Limited Liability Company is:
2201 CANTU COURT
MAIL BOX 206
SARASOTA, FL. FL 34232

The mailing address of the Limited Liability Company is:
2201 CANTU COURT
MAIL BOX 206
SARASOTA, FL. FL 34232

Article III

The name and Florida street address of the registered agent is:
LAURA CHIRICHIGNO
1001 3RD AVE WEST
SUITE 440
BRADENTON, FL. 34205

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: LAURA CHIRICHIGNO

Article IV

The name and address of person(s) authorized to manage LLC:

Title: AMBR
HECHLIK JOINT REVOCABLE TRUST
5062 KESTRAL PARK WAY S
SARASOTA, FL. 34231 US

Title: TTEE
SCOTT HECHLIK
5062 KESTRAL PARK WAY S
SARASOTA, FL. 34231 US

Title: TTEE
MICHELLE PENNIE
5062 KESTRAL PARK WAY S
SARASOTA, FL. 34231 US

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Article V

The effective date for this Limited Liability Company shall be:

07/18/2023

Signature of member or an authorized representative

Electronic Signature: LAURA CHIRICHIGNO

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.