

**Electronic Articles of Organization
For
Florida Limited Liability Company**

**L23000338426
FILED 8:00 AM
July 17, 2023
Sec. Of State
klovelace**

Article I

The name of the Limited Liability Company is:

KETCHUM PARTNERS LLC

Article II

The street address of the principal office of the Limited Liability Company is:

11011 TURNBRIDGE DRIVE
JACKSONVILLE, FL. US 32256

The mailing address of the Limited Liability Company is:

11011 TURNBRIDGE DRIVE
JACKSONVILLE, FL. US 32256

Article III

The name and Florida street address of the registered agent is:

CHARLES D FAGG
11011 TURNBRIDGE DRIVE
JACKSONVILLE, FL. 32256

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: CHARLES D. FAGG

Article IV

The name and address of person(s) authorized to manage LLC:

Title: MGR
JOHN P CONROY
30-19 150TH STREET
FLUSHING, NY. 11354 US

Title: MGR
CHARLES D FAGG
11011 TURNBRIDGE DRIVE
JACKSONVILLE, FL. 32256 US

Title: MGR
ALESSANDRO PALAZZOLO
899, LAMONT AVE
STATEN ISLAND, NY. 10309 US

Title: MGR
NANCY A DI BERNARDO
30-19 150TH STREET
FLUSHING, NY. 11354 US

Article V

The effective date for this Limited Liability Company shall be:

07/17/2023

Signature of member or an authorized representative

Electronic Signature: ALESSANDRO PALAZZOLO

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.

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