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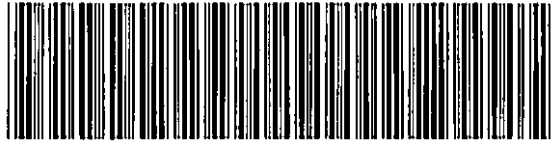
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TALLAHASSEE, FL

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STATE OF FLORIDA
DEPARTMENT OF REVENUE

CT CORP
(850)656-4724
3458 Lakeshore Drive,
Tallahassee, FL 32312

Date: 07/11/2023
Acc#I20160000072

en: c DW

Name:	Harland & Wolff (USA), LLC
Document #:	
Order #:	15029847

Certified Copy of Arts & Amend:	<input type="checkbox"/>		
Plain Copy:	<input type="checkbox"/>		
Certificate of Good Standing:	<input type="checkbox"/>		
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Apostille/Notarial Certification:	<input type="checkbox"/>	Country of Destination:	
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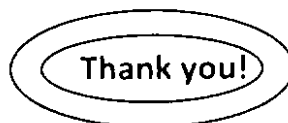
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Ref# _____

Amount: \$ 155.00



**ARTICLES OF ORGANIZATION
OF
HARLAND & WOLFF (USA), LLC**

ARTICLE I - Name

The name of the limited liability company is Harland & Wolff (USA), LLC (the "Company").

ARTICLE II - Address

The mailing address and street address of the principal office of the Company is Fieldfisher Riverbank House, 2 Swan Lane, London, United Kingdom, EC4R 3TT.

ARTICLE III- Management

The Company shall be managed by its member, as set forth in the Company's Operating Agreement and is therefore a member-managed Company. The Company's initial member -manager and officers shall be:

<u>Title</u>	<u>Name</u>	<u>Address</u>
Member-Manager	Harland & Wolff Group Holdings PLC	Fieldfisher Riverbank House 2 Swan Lane London, United Kingdom, EC4R 3TT
CFO	Arun Raman	Fieldfisher Riverbank House 2 Swan Lane London, United Kingdom, EC4R 3TT
CEO	John Wood	Fieldfisher Riverbank House 2 Swan Lane London, United Kingdom, EC4R 3TT

ARTICLE IV - Registered Agent and Office

The street address of the Company's initial registered agent and office is 1200 South Pine Island Road, Plantation, FL 33324, and the name of its initial registered agent at such office is NRAI Services, Inc.

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In accordance with Section 605.0203(1)(b), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.

Dated this 11th day of July, 2023

/s/Noemi Romero

Name: Noemi Romero

Title: Authorized Representative

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TALLAHASSEE, FL

ACCEPTANCE OF APPOINTMENT OF REGISTERED AGENT

The undersigned, having been named as Registered Agent and to accept service of process for Harland & Wolff (USA), LLC, at the place designated in these Articles of Organization, hereby accepts the appointment as registered agent and agrees to act in such capacity. The undersigned further agrees to comply with the provisions of all statutes relating to the proper and complete performance of its duties, and is familiar with and accepts the obligations of its position as registered agent as provided for in Florida Statutes Chapter 605.

Dated this 11th day of July, 2023.

NRAI SERVICES, INC.

By: Nichol McCroy
Name: Nichol McCroy
Title: Assistant Secretary

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