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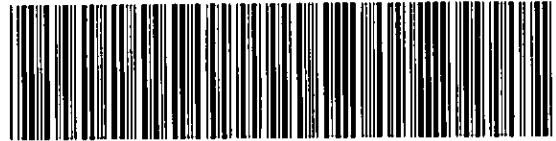
(Business Entity Name)

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## Filing Cover Sheet

To: Florida Division of Corporations

From: LESLIE SELLERS C/O Capitol Services, Inc.

Date: 7/10/2023

Trans#: 1393752

Entity Name: THE SIERRA INSTITUTE, LLC

Articles of Incorporation ( )

Articles of Dissolution ( )

☒ Conversion (XXX)

Foreign Qualification ( )

Limited Partnership ( )

Reinstatement ( )

Other ( )

Amendment ( )

Annual Report ( )

Fictitious Name ( )

Limited Liability ( )

Merger ( )

Withdrawal / Cancellation ( )

Partnership Registration ( )

STATE FEES PREPAID WITH CHECK #3389 FOR \$180.00

PLEASE RETURN:

☒ Certified Copy (XXX) Plain Stamped Copy ( )

Good Standing ( ) Certificate of Fact ( )

**ARTICLES OF CONVERSION  
FOR  
THE SIERRA INSTITUTE, LLC**

These Articles of Conversion are submitted to convert The Sierra Institute, LLC, a Texas limited liability company, into a Florida limited liability company in accordance with § 605.1045 of the Florida Revised Limited Liability Company Act.

1. The name of the "Other Business Entity" immediately prior to the filing of the Articles of Conversion is: The Sierra Institute, LLC.

2. The "Other Business Entity" is a limited liability company first organized under the laws of the State of Texas on November 10, 2016.

3. The name of the Florida limited liability company as set forth in the attached Articles of Organization is: The Sierra Institute, LLC.

4. The effective date of the conversion is July 6, 2023.

5. The plan of conversion has been approved in accordance with all applicable statutes.

6. The "Converted or Other Business Entity" has agreed to pay any members having appraisal rights the amount to which such members are entitled under §§ 605.1006 and 605.1006-605.1072, Florida Statutes.

IN WITNESS WHEREOF, the undersigned authorized representative of The Sierra Institute, LLC has executed these Articles of Conversion on June 27, 2023.

Theophilus Killion  
Theophilus Killion (Jun 27, 2023 09:32 EDT)

Theophilus Killion, Authorized Representative Resulting Entity

Theophilus Killion  
Theophilus Killion (Jun 27, 2023 09:32 EDT)

Theophilus Killion, Manager of "Other Business Entity"

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FLORIDA

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**ARTICLES OF ORGANIZATION  
OF  
THE SIERRA INSTITUTE, LLC**

The undersigned hereby organizes a limited liability company under the provisions of the Florida Revised Limited Liability Company Act, and pursuant to the following Articles of Organization:

**ARTICLE 1**  
**Name**

The name of this limited liability company is: The Sierra Institute, LLC (hereafter, the "Company").

**ARTICLE 2**  
**Effective Date**

The Company shall have perpetual existence, commencing on July 6, 2023.

**ARTICLE 3**  
**Mailing Address and Principal Office**

The address of the principal office and the mailing address of the Company is 400 9<sup>th</sup> Ave. NE, St. Petersburg, FL 33701.

**ARTICLE 4**  
**Initial Registered Office and Agent**

The street address of the initial registered office of the Company is 400 9<sup>th</sup> Ave. NE, St. Petersburg, FL 33701, and the name of the initial registered agent of the Company at that address is Theophilus Killion.

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ARTICLE 5  
Management of the Company

The Company is to be managed by one or more managers and is, therefore, a manager-managed limited liability company within the meaning of Section 605.0102(39) of the Act.

ARTICLE 6  
Indemnification

The Company shall indemnify its managers and members to the fullest extent authorized by law.

IN WITNESS WHEREOF, the undersigned authorized representative of the member has executed these Articles of Organization on June 27, 2023.

Theophilus Killion  
Theophilus Killion (L1 on 7/7, 2023 09:32 EDT)

Theophilus Killion, Authorized Representative

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**CERTIFICATE OF DESIGNATION OF  
REGISTERED AGENT/REGISTERED OFFICE OF  
THE SIERRA INSTITUTE, LLC**

Pursuant to the provisions of Section 605.0113 of the Florida Statutes, the undersigned limited liability company submits the following statement in designating the registered office/registered agent, in the State of Florida.

1. The name of the limited liability company is: **THE SIERRA INSTITUTE, LLC**
2. The name and address of the registered agent and office are:

Theophilus Killion  
400 9<sup>th</sup> Ave. NE  
St. Petersburg, FL 33701

*Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, Florida Statutes.*

Dated: June 27, 2023.

*Theophilus Killion*

Theophilus Killion | Jun 27, 2023 10:12 EDT

Theophilus Killion

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