

**Electronic Articles of Organization  
For  
Florida Limited Liability Company**

L23000193627  
FILED 8:00 AM  
April 19, 2023  
Sec. Of State  
dsultana

**Article I**

The name of the Limited Liability Company is:

MCR PUBLISHING LLC

**Article II**

The street address of the principal office of the Limited Liability Company is:

1000 BRICKELL AVE  
STE 715, PMB 1767  
MIAMI, FL. US 33131

The mailing address of the Limited Liability Company is:

6800 BIRD RD 238  
MIAMI, FL. US 33155

**Article III**

The name and Florida street address of the registered agent is:

JORGE MARIA  
9700 S DIXIE HIGHWAY  
SUITE 660  
MIAMI, FL. 33156

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: JORGE MARIA

## Article IV

The name and address of person(s) authorized to manage LLC:

Title: AMBR  
DAVID MONT-ROS  
6900 BIRD RD P.O. BOX 557515  
MIAMI, FL. 33255 US

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Signature of member or an authorized representative

Electronic Signature: DAVID MONT-ROS

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.