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FLORIDA LIMITED LIABILITY CO.

Arbor Mercer Consulting LLC

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**ARTICLES OF ORGANIZATION
OF
ARBOR MERCER CONSULTING LLC**

The undersigned, being a duly authorized representative of the Member(s), desiring to form a limited liability company under and pursuant to the Florida Limited Liability Company Act, Chapter 605, Florida Statutes (the "Act"), does hereby adopt the following Articles of Organization:

ARTICLE I. NAME

The name of the limited liability company is Arbor Mercer Consulting LLC (the "Company").

ARTICLE II. ADDRESS

The principal and mailing address of the Company is 901 Brickell Key Boulevard, Suite 2906, Miami, FL 33131.

ARTICLE III. REGISTERED AGENT AND OFFICE

The Company designates 801 US-1, North Palm Beach, FL 33408 as the street address of the initial registered office of the Company and names Corporate Creations Network Inc. as the Company's initial registered agent at that address to accept service of process within this state.

ARTICLE IV. DURATION AND CONTINUATION

The period of the Company's duration shall commence with the filing of these Articles of Organization with the Secretary of State, and shall continue perpetually, unless terminated in accordance with the Company's Operating Agreement or pursuant to the Act, as amended from time to time.

ARTICLE V. MANAGEMENT

The Company shall be conducted, carried on, and managed by at least one (1) Manager and is, therefore, a manager-managed Company. The name and address of each person authorized to manage and control the Company are:

<u>Title:</u>	<u>Name and Address:</u>
Manager	Roberto Doumet Eljuri 901 Brickell Key Blvd, Suite 2906 Miami, FL 33131
Manager	Ana Maria Hanze 901 Brickell Key Blvd, Suite 2906 Miami, FL 33131

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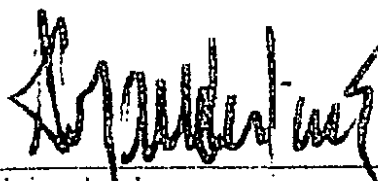
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ARTICLE VII. PURPOSE

The purpose for which the Company is being formed is to engage in any activity or business permitted under the laws of the United States and the State of Florida including activities within the United States and abroad.

IN WITNESS WHEREOF, the undersigned has hereunto set his hand and seal this 13th of April, 2023.



Alejandro Lagos,
Duly Authorized Representative of the
Member(s)

ACCEPTANCE OF REGISTERED AGENT

The undersigned agrees to act as registered agent for Arbor Mercer Consulting LLC to accept service of process at the place designated in these Articles of Organization, and to comply with the provisions of Chapter 605, Florida Statutes, and acknowledges that the undersigned is familiar with, and accepts, the obligations of such position on this 13th day of April, 2023.

Corporate Creations Network Inc.

By: /s/ Jim Perkins

Name: Jim Perkins

Title: Authorized Person

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