

**Electronic Articles of Organization
For
Florida Limited Liability Company**

**L23000144985
FILED 8:00 AM
March 22, 2023
Sec. Of State
jafason**

Article I

The name of the Limited Liability Company is:
VANGUARD MANAGEMENT SOLUTIONS LLC

Article II

The street address of the principal office of the Limited Liability Company is:
8403 PINES BLVD
STE 217 UNIT #146
PEMBROKE PINES, FL. US 33024

The mailing address of the Limited Liability Company is:
8403 PINES BLVD
STE 217 UNIT #146
PEMBROKE PINES, FL. US 33024

Article III

Other provisions, if any:

WE PROVIDE SPECIALIZED BPO SERVICES IN CREDIT INFORMATION,
ACCOUNT MANAGEMENT, ADVANCE AND NO-FUNDS FACTORING,
MARKETING LISTS AND DEBT RECOVERY.

Article IV

The name and Florida street address of the registered agent is:
NADEEM IJAZ MR.
8403 PINES BLVD
STE 217
PEMBROKE PINES, FL. 33024

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: NADEEM IJAZ

Article V

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The name and address of person(s) authorized to manage LLC:

Title: AMBR
FAWAD IKRAM MR.
690-Z, PHASE 3, D.H.A
LAHORE, ... 54792 PK

Title: AMBR
SHAKEEL AHMED MR.
1799 D, PHASE 9, DHA
LAHORE, ... 54792 PK

Title: AMBR
KAMRAN JACOB MR.
HOUSE NO. 326, JOHAR COLONY
SARGODHA, ... 40160 PK

Signature of member or an authorized representative

Electronic Signature: NADEEM IJAZ

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.