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New Castle 1036 Real Estate LLC

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ARTICLES OF ORGANIZATION OF NEW CASTLE 1036 REAL ESTATE LLC

The undersigned, being the manager, desiring to form a limited liability company under and pursuant to the Florida Revised Limited Liability Company Act, Chapter 605, Florida Statutes, does hereby adopt the following Articles of Organization:

ARTICLE I NAME

The name of the limited liability company is New Castle 1036 Real Estate LLC (the "Company").

ARTICLE II ADDRESS

The principal office of the Company is as follows:

1036 N.E. 209 Terrace Miami, FL 33179

The mailing address of the Company is as follows:

Rua Pedro Nascimento Ferrador, 169 Sao Paulo, SP, Brazil, 03128-120

ARTICLE III REGISTERED AGENT AND OFFICE

The Company designates 1000 Brickell Avenue, Suite 400, Miami, Florida 33131 as the street address of the initial registered office of the Company and names Corporate Maintenance Services, LLC, a Florida company as the Company's initial registered agent at that address to accept service of process within this state.

ARTICLE IV MANAGEMENT

The Company shall be conducted, carried on, and managed by at least one (1) Manager. The Manager shall also have the rights and responsibilities described in the Operating Agreement of the Company. The Managers, who shall serve in such capacity until their successors are duly elected and qualified, shall be:

Wagner Roberto Pugliese Liliam Perussi Pugliese Adriana Perussi Pugliese

ARTICLE V DURATION AND CONTINUATION

The period of the Company's duration shall commence with the filing of these Articles of Organization with the Secretary of State, and shall continue perpetually, unless terminated (i) in accordance with the Company's Operating Agreement, or (ii) by the written agreement of a majority of ownership interest.

ARTICLE VI **PURPOSE**

The purpose for which the Company is being formed is to engage in any activity or business permitted under the laws of the United States and the State of Florida.

ARTICLE VII ADDITIONAL MANAGERS

Additional Managers may be admitted upon the approval of a majority of the ownership interest of the Company, upon the written application of such new Manager, in the manner set forth in the Operating Agreement of the Company.

ARTICLE VIII OPERATING AGREEMENT

The power to adopt, alter, amend, or repeal the Operating Agreement of the Company shall be vested in the Members of the Company in the manner set forth in the Operating Agreement of the Company.

IN WITNESS WHEREOF, the undersigned has hereunto set his hand and seal this 8th day of March, 2023.

Wagner Roberto Pugliese

ACCEPTANCE OF REGISTERED AGENT

The undersigned agrees to act as registered agent for New Castle 1036 Real Estate LLC, to accept service of process at the place designated in these Articles of Organization, and to comply with the provisions of Chapter 605, Florida Statutes, and acknowledges that the undersigned is familiar with, and accepts, the obligations of such position on this 8th day of March, 2023.

CORPORATE MAINTENANCE SERVICES, LLC

By: Federico Mautone, Manager