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FLORIDA RESEARCH & FILING SERVICES, INC.

1211 CIRCLE DR

TALLAHASSEE, FL 32301

PH: 850-524-4381

PLEASE FILE THE ATTACHED ARTICLES FOR:

KENDALL ROADS INVESTMENTS LLC

PLEASE RETURN A CERTIFIED COPY

CHECK# 955**3** FOR: \$155.00

ARTICLES OF ORGANIZATION OF KENDALL ROADS INVESTMENTS LLC

ARTICLE I NAME

The name of this Limited Liability Company shall be KENDALL ROADS INVESTMENTS LEC (the "Company").

ARTICLE II PRINCIPAL PLACE OF BUSINESS

The principal place of business of the Company shall be 501 San Juan Drive, Coral Gables, FL 33143, and such other place or places as the member from time to time may determine. The mailing address of the Company is PO Box 227096. Miami, FL 33222-7096.

ARTICLE III INITIAL REGISTERED OFFICE AND REGISTERED AGENT

The initial registered agent of the Company shall be Atrium Registered Agents, Inc. The address of the initial registered agent is 8950 S.W. 74th Court, Suite 1901, Miami, FL 33156.

ARTICLE IV MANAGEMENT

The Limited Liability Company is to be managed by one or more managers and is, therefore, a manager – managed company. The names and addresses of the managers who will serve as managers until the first annual meeting of members or until their successors are selected and qualified in accordance with the Operating Agreement or applicable law are:

Ana Maria Bernitz Loo, Manager PO Box 227096. Miami, FL 33222-7096

Alberto Valentin Loo, Manager PO Box 227096. Miami, FL 33222-7096

ARTICLE V DURATION

The period of duration of the Company shall be perpetual, and the Company shall be in existence until dissolved in a manner provided by law, or as provided in the Operating Agreement.

IN WITNESS WHEREOF, the undersigned has caused these Articles of Organization to be executed on the _______ day of March, 2023, effective upon filing same with the florida Department of State.

BY:

Felipe Frias, Authorized Representative

(In accordance with section 605.0203 (1) (b), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true. I am aware that any false information submitted in a document to the Department of State constitutes a third-degree felony as provided for in s.817.155, F.S.)

CERTIFICATE OF DESIGNATION OF REGISTERED AGENT/REGISTERED OFFICE

1. The name of the limited liability company is:

KENDALL ROAD INVESTMENTS LLC.

2. The name and address of the registered agent and office is:

Atrium Registered Agents, Inc. 8950 S.W. 74th Court Suite 1901 Miami, FL 33156

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, F.S.

ATRIUM REGISTERED AGENTS, INC.

By:

Felipe Irias, Vice President

Date: March & , 2023.