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Florida Department of State
Division of Corporations
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FLORIDA LIMITED LIABILITY CO.

Kars1, LLC

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FLORIDA

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ARTICLES OF ORGANIZATION

of

KARS1, LLC

A Florida Limited Liability Company

The undersigned authorized representative, on behalf of the members of the within named limited liability company, hereby forms this limited liability company (hereinafter referred to as "this company") under the provisions of the Florida Revised Limited Liability Company Act.

ARTICLE 1

NAME

The name of this company is: **KARS1, LLC**

ARTICLE 2

TERM OF EXISTENCE

The term of existence of this company is perpetual. The date and time at which the existence of this company begins is the date and time of filing of these articles of organization by the Department of State of the State of Florida.

ARTICLE 3

PURPOSE

The purpose for which this company is organized is to engage in any or all lawful acts or activities in which limited liability companies may engage under the Florida Revised Limited Liability Company Act or under the laws of any other jurisdictions in which this company may conduct business. This company shall be authorized to conduct and transact any business and engage in any activity that is either lawfully authorized or not prohibited by law and, by way of illustration and not limitation, to invest the funds of this limited liability company in real estate, mortgages, stocks, bonds or any other type of investments, and to own real and personal property necessary or appropriate for the conduct or transaction of any such business or activity; to do anything necessary and proper for the accomplishment or furtherance of any of the purposes of this company enumerated in these articles of organization or any amendment thereof, and to do any act necessary or incidental to the protection and benefit of this company; and in general, either

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ARTICLE 8 MANAGEMENT

This company is to be managed by one or more managers and is, therefore, a manager-managed company. Any manager of this company may also be a member of this company.

The initial manager of the company is Hacienda Development Corp., 210 Parktowne Blvd., Suite 3, Edgewater, FL 32132.

DATED the 8th day of March, 2023.

In accordance with Sec. 605.0203(1)(b), Fla. Stat., the execution of this document constitutes an affirmation under penalties of perjury that the facts stated herein are true. I am aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in Section 817.155, F.S.

Jeffrey P. Brock, Authorized Representative

STATEMENT OF ACCEPTANCE OF APPOINTMENT AS REGISTERED AGENT

Having been appointed as registered agent to accept service of process for the above named limited liability company at the place designated in the foregoing articles, I hereby accept such appointment and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605 Fla. Stat.

Dated: March 8, 2023.

Seabreeze Corporate Services, L.L.C., a
Florida limited liability company

By Jeffrey P. Brock, Manager

2023 MAR -8 PM 6:46
TALLAHASSEE, FLORIDA

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