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**FLORIDA LIMITED LIABILITY CO.
PAR GROUP USA, L.L.C.**

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AS

**ARTICLES OF ORGANIZATION
OF
PAR GROUP USA, L.L.C.**

The undersigned, as a member or an authorized representative of a member of the Company pursuant to Chapter 605, Florida Statutes, files the following Articles of Organization establishing a Florida Limited Liability Company named: PAR GROUP USA, L.L.C.

ARTICLE I.

NAME

The name of the Limited Liability Company shall be
PAR GROUP USA, L.L.C.

ARTICLE II.

ADDRESS

The mailing address and street address of the principal office of the Limited Liability Company shall be: 2245 BLOODS GROVE CIR, DELRAY BEACH, FL 33445.

ARTICLE III.**DURATION**

The period of duration for the Limited Company shall be perpetual.

ARTICLE IV.**PURPOSE OF ORGANIZATION**

The Limited Liability Company is organized for the purpose of engaging in any and all other acts or purposes permitted under Section 605 of the Florida Statutes 1993, as amended from time to time, and for any and all other applicable or governing laws of the State of Florida, except as any of the foregoing acts and/or purposes may be otherwise barred or restricted by laws.

ARTICLE V.**MANAGEMENT**

This Limited Liability Company shall be managed by two Managers and the name and address of the Managers is:

PABLO F ROJAS

at 2245 BLOODS GROVE CIR, DELRAY BEACH, FL 33445.

JUAN M JIGENA

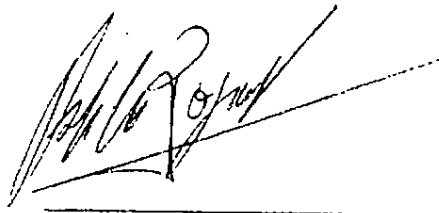
at 2245 BLOODS GROVE CIR, DELRAY BEACH, FL 33445.

ARTICLE VI.
ADMISSION OF NEW MEMBERS

Unless otherwise herein specified, no new Members shall be admitted to the Limited Liability Company during the period of its existence. New Members may be admitted pursuant to a vote of not less than 100% of the total existing ownership interest each Member has in the Limited Liability Company. No individual Member and/or managing Member of the Limited Liability Company shall ever have the power to terminate or grant membership to any person.

ARTICLE VII.
CONTINUATION AFTER INVOLUNTARY TERMINATION

In the event of termination of the Limited Company due to death, retirement, resignation, expulsion, bankruptcy or dissolution of a Member or any other event which involuntarily terminates the Limited Liability Company, then in that event, the remaining and/or surviving Members shall be fully entitled to continue the business of the Limited Liability Company provided that 100% of the ownership interest then remaining shall have to do so in writing.



PABLO F ROJAS
MANAGER

**CERTIFICATE OF DESIGNATION OF
REGISTERED AGENT/REGISTERED OFFICE**

Pursuant to the provisions of section 605, Florida Statutes, the undersigned Limited Liability Company submits the following statement in designating the registered office/registered agent, in the State of Florida.

1. The name of the Limited Liability Company is:

PAR GROUP USA, L.L.C.
2245 BLOODS GROVE CIR,
DELRAY BEACH, FL 33445

2. The name and address of the registered agent and office is:

PABLO F ROJAS

Name


2245 BLOODS GROVE CIR,

(P.O. Box or Mail Drop NOT acceptable)

DELRAY BEACH, FL 33445

(City/State/Zip)

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.


SIGNATURE
PABLO F ROJAS

DATE 02/09/2023