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Florida Department of State
Division of Corporations
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To:

Division of Corporations
Fax Number : (850)617-6381

From:

Account Name : CORPORATE CREATIONS INTERNATIONAL INC.
Account Number : 110432003053
Phone : (561)694-8107
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**FLORIDA LIMITED LIABILITY CO.
FLORIDA SPINE & SPORTS SPECIALISTS ASC, LLC**

Certificate of Status	1
Certified Copy	0
Page Count	04
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ARTICLES OF ORGANIZATION

Article I. Name

The name of this Florida limited liability company is:
FLORIDA SPINE & SPORTS SPECIALISTS ASC, LLC

Article II. Address

The street address of the Company's initial principal office is:
FLORIDA SPINE & SPORTS SPECIALISTS ASC, LLC
6000 N Federal Hwy
Fort Lauderdale FL 33308

The mailing address of the Company's initial principal office is:
FLORIDA SPINE & SPORTS SPECIALISTS ASC, LLC
6000 N Federal Hwy
Fort Lauderdale FL 33308

Article III. Registered Agent

The name and street address of the Company's registered agent is:
Kevin Cairns
6000 N Federal Hwy
Fort Lauderdale FL 33308

Article IV. Transferability of Membership Interests

No members shall have the right to assign their membership interests in the Company without the written agreement of all of the membership interests, unless otherwise provided in the Company's Operating Agreement. If the assignment is not approved by all of the membership interests, the assignee shall have no right to become a member, to participate in the management of the Company, or to exercise any other rights or powers of a member. The assignee shall merely be entitled to receive the share of profits and other distributions and the allocation of income, gain, loss deduction, credit or similar item to which the assignor was entitled, to the extent assigned.

Computershare Governance Services Inc.
d/b/a Corporate Creations International
801 US Highway 1
North Palm Beach FL 33408
(561) 694-8107

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Article V. Distribution of Profits

Unless otherwise provided in the Company's Operating Agreement, there shall not be any distribution of profits unless each separate distribution is approved by the affirmative vote of members who own more than 50% of the voting interest in the Company. The voting members shall have complete discretion on when and if to approve any distribution of profits.

Article VI. Management

This will be a manager-managed company. The name and address of each manager is:

Kevin Cairns

6000 N Federal Hwy, Fort Lauderdale, FL 33308

Giuseppe Paese

6000 N Federal Hwy, Fort Lauderdale, FL 33308

William Porter McRoberts

6000 N Federal Hwy, Fort Lauderdale, FL 33308

Harold Delton

6000 N Federal Hwy, Fort Lauderdale, FL 33308

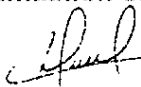
Kalman Blumberg

6000 N Federal Hwy, Fort Lauderdale, FL 33308

Article VII. Company Existence

The Company's existence shall begin effective as of January 24, 2023.

The undersigned authorized representative of a member executed these Articles of Organization on 1/24/2023.



COMPUTERSHARE GOVERNANCE SERVICES INC.
D/B/A CORPORATE CREATIONS INTERNATIONAL

Diana Serra Vice President
Carlos M Alvarez, Attorney-in-Fact
Computershare Governance Services Inc.
d/b/a Corporate Creations International
801 US Highway 1
North Palm Beach FL 33408
(561) 694-8107

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STATEMENT OF REGISTERED AGENT

LIMITED LIABILITY COMPANY:

FLORIDA SPINE & SPORTS SPECIALISTS ASC, LLC

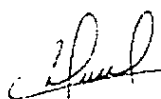
REGISTERED AGENT/OFFICE:

Kevin Cairns

6000 N Federal Hwy

Fort Lauderdale FL 33308

I agree to act as registered agent to accept service of process for the company named above at the place designated in this Statement. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.



KEVIN CAIRNS

Carlos M Alvarez, Attorney-in-Fact

Date: January 24, 2023.

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