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FLORIDA LIMITED LIABILITY CO.
ARKS EQUITY, LLC

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ARTICLES OF ORGANIZATION

OF

ARKS EQUITY, LLC

Under Chapter 605, Florida Statutes
(The Florida Limited Liability Company Act)

The undersigned, being the authorized representative or member of the limited liability company, hereby certifies that:

ARTICLE I – NAME

The name of the limited liability company shall be **ARKS EQUITY, LLC** (the “Company”).

ARTICLE II – ADDRESS

The mailing address and the street address of the principal office of the Company is:

Mailing Address:

8553 SW Aviary Road
Arcadia, FL 34269-6110

Street Address:

8553 SW Aviary Road
Arcadia, FL 34269-6110

ARTICLE III – REGISTERED AGENT

The name and street address of the Company’s initial registered agent for service of process in the State of Florida shall be: **Gary Kauffman, Esq., c/o Kauffman Thompson, PLLC, 1990 Main Street, Suite 725, Sarasota, FL 34236.**

ARTICLE IV – MANAGEMENT

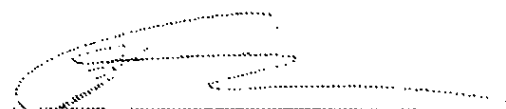
The Company shall be managed by its members. The initial member will be:

S & R Hospitality, LLC

ARTICLE V -- DELAYED EFFECTIVE DATE

The limited liability company's existence shall commence on January 1, 2023 (the "*Delayed Effective Date*"), and these Articles shall become effective, and the limited liability company's existence shall commence, on such Delayed Effective Date.

IN WITNESS WHEREOF, the undersigned has signed these Articles of Organization on December 14, 2022, as an authorized representative of the Company or a member thereof, and I affirm, under the penalties of perjury, that the facts stated herein are true.

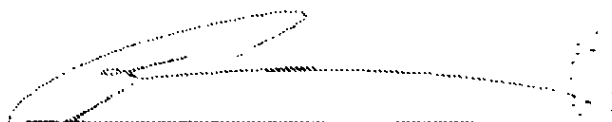


Gary Kauffman, Organizer
(an authorized representative
of the limited liability company)

CERTIFICATE OF DESIGNATION OF
REGISTERED AGENT/REGISTERED OFFICE:

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, F.S.

Registered Agent:



Gary Kauffman

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