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FLORIDA LIMITED LIABILITY CO.
FLACKS CONSULTING LLC

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**ARTICLES OF ORGANIZATION
OF
FLACKS CONSULTING LLC**
(a Florida limited liability company)

The undersigned, in forming a Florida limited liability company under the Florida Revised Limited Liability Company Act, Chapter 605 of the Florida Statutes, hereby adopts the following Articles of Organization:

**ARTICLE I
NAME**

The name of the limited liability company is Flacks Consulting LLC (hereinafter, the "Company").

**ARTICLE II
MAILING AND PRINCIPAL ADDRESS**

The mailing address and street address of the principal office of the Company is 1450 Brickell Avenue, Suite 1900, Miami, Florida 33131.

**ARTICLE III
REGISTERED AGENT AND REGISTERED OFFICE**

The name and street address of the Company's registered agent is James D. Gassenheimer, 1450 Brickell Avenue, Suite 1900, Miami, Florida 33131.

**ARTICLE IV
MANAGEMENT**

The Company shall be manager-managed. The name and address of the initial manager of the Company is:

James D. Gassenheimer
1450 Brickell Avenue, Suite 1900
Miami, Florida 33131

IN WITNESS WHEREOF, the undersigned has executed these Articles of Organization as of the 15th day of December, 2022.

/s/ James D. Gassenheimer
James D. Gassenheimer, Authorized Representative

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ACCEPTANCE OF DESIGNATION AS REGISTERED AGENT

Having been named as registered agent and to accept service of process for FLACKS CONSULTING LLC at the place designed in Article III of the Articles of Organization, the undersigned hereby accepts the appointment as registered agent and agrees to act in this capacity. The undersigned further agrees to comply with the provisions of all statutes relating to the proper and complete performance of his duties, and is familiar with and accepts the obligations of the position as registered agent as provided for in Chapter 605, F.S.

/s/ James D. Gassenheimer
James D. Gassenheimer

Dated: December 15, 2022

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