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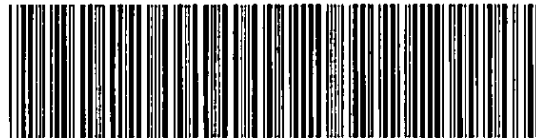
(Business Entity Name)

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# CT CORP

3458 Lakeshore Drive, Tallahassee, FL 32312  
850-656-4724

Date: 12/09/2022

Acc#I20160000072

*en: c DW*

Name:	US LEADER RESTAURANTS, INC.
Document #:	
Order #:	14666764

Certified Copy of Arts & Amend:	<input type="checkbox"/>		
Plain Copy:	<input type="checkbox"/>		
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Amount: \$ 180.00

Thank you!

**ARTICLES OF CONVERSION**  
**FOR FLORIDA CORPORATION INTO FLORIDA LIMITED LIABILITY COMPANY**

The Articles of Conversion and attached Articles of Organization are submitted to convert the Converting Corporation (as defined below) into the Converted LLC (as defined below) in accordance with Section 607.11933, Florida Statutes.

1. The name of the Florida Corporation immediately prior to the filing of these Articles of Conversion is U.S. LEADER RESTAURANTS, INC., a Florida corporation (the "**Converting Corporation**").
2. The Converting Corporation is a Florida corporation, and was first incorporated in the State of Florida on September 22, 1997, under document number P97000082702.
3. The name of the Florida Limited Liability Company, as set forth in the attached Articles of Organization, is US LEADER RESTAURANTS, LLC, a Florida limited liability company (the "**Converted LLC**"), organized pursuant to the Florida Revised Limited Liability Company Act.
4. The plan of conversion for the Converting Corporation has been approved in accordance with Chapter 607, Florida Statutes.
5. The Articles of Organization of the Converted LLC are attached hereto in Exhibit A.
6. These Articles of Conversion shall become effective on December 14, 2022 (the "**Effective Date**").

[Signature Page to Follow]

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Executed as of December 8, 2022 but made effective as of the Effective Date stated above.

**CONVERTING CORPORATION:**

**U.S. LEADER RESTAURANTS, INC.,**  
a Florida corporation

By:     *Kh*—      
Name: Kara Nordstrom  
Its: Director

**CONVERTED LLC:**

**US LEADER RESTAURANTS, I.L.C.**  
a Florida limited liability company

By:     *Kh*—      
Name: Kara Nordstrom  
Its: Manager

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**EXHIBIT A**  
**ARTICLES OF ORGANIZATION  
OF  
US LEADER RESTAURANTS, LLC**  
**[SEE ATTACHMENT]**

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**ARTICLES OF ORGANIZATION  
OF  
US LEADER RESTAURANTS, LLC**

1. Name. The name of this limited liability company is **US LEADER RESTAURANTS, LLC**, a Florida limited liability company (the "Company"), and it shall be formed as a limited liability company under Chapter 605 of the laws of the State of Florida.

2. Duration. The Company shall exist from the date of filing of these Articles of Organization with the Florida Secretary of State, and the Company's existence shall be perpetual.

3. Purpose. The Company is organized for the purpose of transacting all lawful activities and businesses that may be conducted by a limited liability company under the laws of Florida, subject to any Operating Agreement of the Company.

4. Place of Principal Office. The mailing and street address of the Company's principal office is 9500 S. Dadeland Blvd., Suite 800, Miami, FL 33156.

5. Registered Agent and Office. The name of the initial registered agent of the Company is Kara Nordstrom. The street address of the initial registered agent of the Company is 9500 S. Dadeland Blvd., Suite 800, Miami, FL 33156.

6. Management of the Company. The Company shall be managed by one or more managers in accordance with any Operating Agreement adopted by all of the members and is, therefore, a manager-managed company. The initial Manager(s) of the Company shall be:

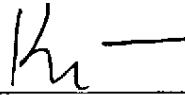
Kara Nordstrom  
9500 S. Dadeland Blvd., Suite 800  
Miami, FL 33156

Fred A. Capley  
9500 S. Dadeland Blvd., Suite 800  
Miami, FL 33156

The undersigned executed these Articles of Organization on the 8<sup>th</sup> day of December, 2022, to be effective as of December 14, 2022.

[Signature Page to Follow]

In accordance with Section 605.0203(1)(b), Florida Statutes, the execution of these Articles of Organization constitutes an affirmation under the penalties of perjury that the facts stated herein are true.



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**Kara Nordstrom**, Designated Officer

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### ACCEPTANCE BY REGISTERED AGENT

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, Florida Statutes.



Kara Nordstrom

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